

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 A

Brazil: Row looms over Sarney's delays, Page 16

Austria	Skd22	Iceland	ISK100	Malta	Lm100
Bahrain	Dkd0.50	Bulgaria	LE5.50	Saudi Arabia	Rsd100
Belgium	Bfr48	Croatia	Y1.00	Singapore	S\$1.10
Canada	C\$1.00	Egypt	Y1.00	Sri Lanka	Rps125
Cyprus	Cd3.75	Jordan	Frs500	Sudan	Sd125
Denmark	Dkr4.50	Kosovo	Frs500	Syria	Sd100
Egypt	Em1.25	Lithuania	\$1.25	Tunisia	Din1.25
Finland	Fmk7.50	Macedonia	Y1.00	Turkey	Ls1.00
France	FrF6.50	Malaysia	Ring25	UAE	Dhs50
Germany	DM2.50	Mexico	Pes300	USA	\$1.00
Greece	Dr100	Netherlands	Pld300	Yugoslavia	Y1.00
Hong Kong	HK\$12	Norway	Nkr1.00	Zambia	Kw1.00
Iceland	Ikd3.50	Portugal	Esc1.00		
Ireland	Ir1.00	Spain	E1.00		
Italy	It1.00	Sri Lanka	Rps100		
Japan	Y1.00	Switzerland	Swf1.25		
Luxembourg	Ls1.00	Turkey	Ls1.00		
Malta	Lm1.00	UAE	Dhs50		
Norway	Nkr1.00	USA	\$1.00		
Portugal	Esc1.00	Yugoslavia	Y1.00		
Spain	E1.00	Zambia	Kw1.00		
Sweden	Sk1.00				
Switzerland	Swf1.25				
UK	£1.00				
USA	\$1.00				
Yugoslavia	Y1.00				
Zambia	Kw1.00				

No. 30,420

## World News

## Business Summary

### Afghanistan offensive against insurgents

Afghan Government troops have launched an offensive against about 8,000 Moslem rebels in south-west Afghanistan near the Pakistan border. Soviet television said. Page 2

### Maghreb unity plan

The foreign ministers of Algeria, Mauritania and Tunisia met in Algiers yesterday to discuss ways of making their friendship treaty the basis of unity among the five Maghreb states. Page 2

### Fiji air link

Air New Zealand is to resume regular flights to Fiji ending a seven-month interruption following the military coup and attempted hijacking of a Boeing 747 at Nadi airport in May. Page 2

### Christmas cheer

US forces in West Germany hit by the falling dollar can expect to enjoy extra Christmas cheer this year, thanks to DM4m (\$2.4m) donated by West German big business. Page 2

### India alert

India has ordered its diplomatic missions in neighbouring countries to try to trace a Soviet physicist who disappeared from a tour group in Delhi on Friday. Page 2

### Sniffer dog row

A fresh political row has broken out between Britain and Iran following a dispute at London's Heathrow airport over the use of sniffer dogs by customs officials. Page 2

### Berlin reunion

East Germany has allowed the emigration to West Berlin of a mother and child split from their family by the Berlin Wall, after a four-year battle. Page 2

### Election fraud alleged

Suspicion is emerging that South Korean voters may have experienced high-technology election fraud with computer manipulation of results in last week's presidential election won by the ruling party. Page 3

### Filipino killed

A Filipino soldier was killed and a number of others injured yesterday, a day after President Corazon Aquino invoked the seasonal spirit of peace to order a four-day ceasefire in the guerrilla war. Page 3

### Tanzania to intervene

Tanzania is to try to intervene in the border clashes between Uganda and Kenya which broke out last week, Ugandan officials said. Page 3

### Riyadh talks

Fears of further escalation in the Iran-Iraq war are expected to dominate the agenda of Gulf Arab foreign ministers who meet in Riyadh today to prepare for a regional summit. Page 4

### Liberal Party row

Mr David Steel, leader of Britain's Liberal Party, has rejected the call from his party's council to renegotiate with the Social Democratic Party the preamble to the draft constitution of the proposed merged party. Page 4

### Soviet countdown

A three-man Soviet cosmonaut team lifts off from a central Asian launch site today on a mission to a new firm in space history - the start of permanent occupation of the Mir orbiting station. Page 5

### Mozambique recovery

Mozambique, wracked by prolonged civil war but now emerging from economic collapse with aid of an IMF recovery plan, says it will achieve 6 per cent growth next year.

### Kasparov triumph

Garry Kasparov received the world chess champion's red sash and laurel wreath and a prize of \$1.5m (£1.1m) at a formal closing ceremony in Seville's medieval Moorish palace on Saturday after winning the final game against Anatoly Karpov. Page 8

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### Krupp steel plant closure stokes fires of protest

BY DAVID MARSH, RECENTLY IN RHEINHAUSEN

IN THE threatened steel community of Rheinhausen, part of the Ruhr town of Duisburg in what was once West Germany's throbbing industrial heartland, Christmas spirit is in short supply. But on show in abundance is solidarity, stoked by bitterness and slow-burning anger, which once alight, may be hard to extinguish.

At the climax to Friday's protest against the planned closure of the Krupp steelworks, an estimated 22,000 steelworkers and townspeople marched in the evening by torchlight through Krupp's gates to the sprawling plant on the side of the Rhine half a mile away.

There they took part in an

emotionally extravagant church service held in a vast disused rolling mill, the product of an unusual alliance of the Protestant and Catholic churches and the IG Metall trade union.

The old steel mill was turned into a cathedral of protest against plans announced 3½ weeks ago to close the 90-year-old plant as part of European Community-wide measures to reduce excess capacity.

The service started off with egg throwing at Mr Norbert Blum, the federal Labour Minister, and culminated with more than 100 local priests helping to distribute 5,000 roses among the

football crowd-sized congregation.

Mr Dieter Kelp, the Protestant pastor from the Duisburg parish of Friemersheim who led the service, said the event forged a link between the 2,000-year-old Church and the 150-year-old workers' movement.

Mr Kelp is a young-looking greybeard of 50 with bright eyes and horn-rimmed spectacles. Equipped somewhat theatrically with a single crutch, he has an air of both Old and New Testaments.

"From the company side, there is a certain enmity against the people breaking out," he says. "If

help does not come from anywhere else, it must come from the Church. We are not interested in balance sheets, but in people."

By an accident of fate, Friday marked the 90th anniversary of the first firing of the Rheinhausen furnaces. But there was nothing to celebrate.

Rheinhausen's integrated steel-works, performing at about half its 4m-tonne annual capacity and losing DM 150m (822m) to DM 200m, gives jobs directly to 5,300 workers and indirectly to perhaps another 10,000.

All these jobs are now under threat as part of an agreement

Continued on Page 16

### Argentina, Egypt in long-range missile project

By Tony Walker in Cairo and Andrew Gowen and David Buchanan in London

EGYPT and Argentina are collaborating in the development of a long-range battlefield missile, with the possible involvement of Iraq, the deployment of which could significantly affect the strategic balance in the Middle East.

Argentina's acquisition of such a missile, with a range of about 800km, could also have implications for the security of the Falkland Islands in the South Atlantic.

According to well-informed observers in Cairo, Egypt and Argentina have been collaborating for about a year on the development of a solid-fuel propelled rocket, designated Condor II.

This appears to mark a significant advance in Argentina's original Condor development programme, which has been known about for some time.

Iraq, which announced on August 21 that it had acquired a missile with a range of 800km, is believed to be helping to finance the project, which in theory would enable Iraq to hit Tehran with missiles.

British Government officials in London confirmed that they were aware of the project, having been tipped off about it earlier this year by Israel.

In Buenos Aires, the Ministry of Defence acknowledged that Argentina was developing what it described as a medium-range missile in collaboration with Egypt, though it said this was designed for satellite launching.

Western worries over the project reflect a concern about the spread of such weapons in the Middle East. But a more general fear about ballistic missile technology in Third World countries has come to a head this year.

Last April, seven countries - the US, Britain, France, Canada, Italy, Japan and West Germany - agreed on a Missile Technology Control Regime (MTCR), aimed at stopping the spread of missiles capable of delivering nuclear warheads over long distances.

The regime covers missiles with a range of 300km and more and capable of carrying a payload of at least 500kg.

Individual signatures have this year been making clear to a wide variety of countries, including Egypt and Argentina, their concerns about the proliferation of ballistic missile technology. None of the countries concerned has responded to these démarche, according to Western officials.

Cairo's drive to acquire a long-range battlefield missile is no doubt partly prompted by Israel's deployment of its Jericho II missile, which has a range of at least 750km, and possibly much more.

Continued on Page 16

### Congress confident of early agreement on plan to reduce deficit

BY LIONEL BARBER IN WASHINGTON AND PHILIP STEPHENS IN LONDON

US CONGRESSIONAL leaders,

still split by disputes over the 1988 budget compromise, were last night planning to pass emergency legislation to buy more bargaining time and prevent the Federal Government from running out of money.

The leaders appear confident, however, that a final accord on the two-year \$76bn deficit-cutting plan drawn up by Congressional and White House negotiators last month will soon be agreed, possibly as early as today.

That, in turn, should pave the way for a joint statement by the Group of Seven industrial nations reaffirming their commitment to closer economic policy co-operation to calm the recent turmoil on financial markets.

A draft document, including a loose pledge to stabilise currency markets, was prepared after intense negotiations between the seven at the end of last week.

European officials, however, were still emphasising yesterday that its publication was a "probable" rather than a "certainty".

The statement, modelled in style on last February's Louvre Accord, includes a pledge by the three largest nations to adopt policies which will gradually erode the huge US trade deficit and the surpluses in West Germany and Japan. The wording on the dollar, however, is looser than in February, reflecting US reluctance to commit itself to any target for its currency.

The stop-gap funding legislation, due to give Congress another 24 hours from midnight last night to bridge differences in parts of a \$600bn spending bill under the budget-cutting plan.

Congressional negotiators appeared to have broken the deadlock over future US aid for the Nicaraguan Contra rebels, according to a tentative weekend agreement balancing demands of a regional peace plan with the need to protect the Contras.

The deal would provide the rebels with another \$8.1m in non-lethal aid and transportation assistance to move it to Nicaragua. Previously authorised military aid would be allowed to go through. But in the middle of January, when Central American leaders assess the results of their

needed to keep the government running if it was politically unpopular.

Senator Robert Dole, Senate Republican leader, said in a television interview yesterday that he expected Congress later on Sunday to vote on a one-day extension of legislation providing funds for the Government. This would enable "half a dozen" disputes to be resolved, including spending increases for Medicaid benefits cuts in Medicare and the Post Office, and the renewal of a rule ("the fairness doctrine") requiring broadcasters to air opposing views on public issues.

Budget negotiators appeared to have broken the deadlock over future US aid for the Nicaraguan Contra rebels, according to a tentative weekend agreement balancing demands of a regional peace plan with the need to protect the Contras.

The hope is that the dollar's sharp fall in recent weeks and the steady improvement in the volume of trade flows between the US and the surplus nations might persuade markets that no further sizable dollar depreciation will be necessary.

The budget plan meanwhile would reduce the Federal deficit by about \$30bn in fiscal 1989, which begins in October, to around \$150bn. That is roughly the same level seen in 1987 but without any action on taxes and spending the deficit was forecast to rise in 1988 to \$180bn.

Texaco to seek permission for \$5.5bn payout to creditors

BY JAMES BUCHANAN IN NEW YORK

TEXACO, the US oil company crippled by a four-year legal dispute with Pennzoil, a small rival, will today seek permission from a suburban New York court to pay out about \$5.5bn to its creditors, to emerge from the largest bankruptcy case ever in US history.

According to the accord signed by the two companies in Manhattan on Saturday, Texaco will pay \$3bn to Pennzo

## OVERSEAS NEWS

## Stoltenberg reduces forecast for growth

BY HAIG SIMONIAN IN FRANKFURT

MR Gerhard Stoltenberg, the West German Finance Minister, has said he expects domestic growth next year to be as much as one percentage point lower after the fall of the dollar and the crisis in the world's equity and foreign exchange markets.

In a newspaper interview yesterday, Mr Stoltenberg

said he now anticipated between 1.5 and 2 per cent growth next year against 2.25 to 2.5 per cent before the stock market crash and the fall dollar's fall. The German economy has grown by about 1.5 per cent this year.

However, even Mr Stoltenberg's revised growth figures are more optimistic

than many recent forecasts. The independent Council of Economic Advisors said the economy would grow by 1.5 per cent in 1988, much the same as this year. Earlier this month, James Capel, the UK stockbroker, said it expected next year's growth to reach only 1.8 per cent.

The rise in the deutsche-

mark in particular has led to renewed anxiety among exporters and to calls on the government for action. Last week, Mr Helmut Geistner, president of the German savings bank association, said it expected next year's growth to reach only 1.8 per cent.

However, Mr Stoltenberg

said the deutschmark's appreciation would mean prices were likely to rise by only 1 per cent next year against the 1.5 to 2 per cent previously expected.

Mr Stoltenberg again hinted at the possibility that the government might overshoot its DM20bn budget deficit target for 1988.



Gerhard Stoltenberg

## West German cheer for US forces

BY DAVID MARCH IN BONN

US FORCES in West Germany hit by the falling dollar can expect to enjoy extra Christmas cheer this year, thanks to DM40m funds doled out by West German big business.

The money was collected in an unprecedented four-month operation which ended last month. It will be spent over the next five to seven years to improve links between the West German population and 500,000 American military personnel and their families stationed here.

The cash will be spent by the West German arm of the United Service Organisation (USO), a privately-funded venture formed in 1941 to support GIs abroad, which ran into a financial crisis at the beginning of the year.

Among the activities organised by the West German arm of USO this Christmas are Santa Claus visits to orphanages, cookies for military police, and a talent contest by US troops.

Alex Trebek, USO director of operations for West Germany, "That will now significantly increase."

## Jayawardene in threat to kill rebel Sinhalese

PRESIDENT Junius Jayawardene vowed yesterday to kill Sinhalese extremists who have been assassinating his supporters in a campaign against the government's attempt to make peace with Tamil rebels, AP reports from Colombo.

He told members of his United National Party in the Sinhalese heartland that law enforcement officers would be given immunity for any "wrongdoings" against Sinhalese terrorists.

## Soviet physicist disappears in India

India has ordered its diplomatic mission in neighbouring countries to try to trace a Soviet physicist who disappeared from a tour group in Delhi on Friday. Beater reports from Delhi.

Security forces were on full alert throughout India in the search for Mr Sabi Alexander, 25, who disappeared on a visit to the Karol Bagh market area.

## Singapore frees five 'plotters'

SINGAPORE yesterday announced the release of five people held under the Internal Security Act since June 20 on suspicion of plotting to establish communist rule, AP reports.

Twenty-two people were detained in connection with the alleged plot. Eleven remain in custody.

## Disgraced officials lose assembly seats

THE deposed head of a lorry and tractor factory at Brasov, Romania, scene of worker unrest last month, and a former Romanian Communist Party leader in Craiova have lost their seats in the Grand National Assembly, AP reports from Vienna.

After losing parliamentary immunity, the two officials can be prosecuted.

## Maghreb countries discuss unity plan

THE foreign ministers of Algeria, Mauritania and Tunisia met in Algiers yesterday to discuss ways of making their friendship treaty the basis of unity among the five Maghreb states, Beater reports from Algiers.

The three are expected to discuss widening the pact to include Libya and Morocco.

## Bangladesh releases six more detainees

BANGLADESH freed six more political detainees yesterday in attempts to foster peace talks with the opposition, which is trying to topple President Hossein Mohammad Ershad, Beater reports from Dhaka.

The US said it hoped the unrest, which has cost Bangladesh millions of dollars in the past month, would be resolved through dialogue.

**Signs of robust growth appear daily, Carla Rapoport writes**

## Japan learns to live with high yen

BY CARLA RAPORT IN TOKYO

THE DOLLAR has been hitting new post-war lows against the yen in a daily basis recently, but many in Tokyo are no longer taking any notice.

Despite the growing concern about the weakness of the dollar in Europe and the US, most Japanese business leaders have remained cool about currency fluctuations. Indeed, Japan's economy is expanding very nicely under its own steam. For many, the dollar just is not what it used to be.

"We are not going to scream whenever the yen appreciates against the dollar," said Mr Yosuke Kashiwagi, chairman of West Germany's top businessmen.

"I was warned by many people that it wouldn't succeed that the Germans were not used to an American-style fund-raising effort," said Mr Burt. "But we were overwhelmed by the response."

The funding effort was mounted against the background of financial and political uncertainty about the American military presence in Europe. "This was a recognition by these people that there is growing concern about burden-sharing," the ambassador said. "They sent a signal to Washington that the American troops' presence is appreciated."

While many economists in

October. The issue was fully submerged according to government officials on Friday.

Also on Friday, the Economic Planning Agency (EPA) announced that the country's economy had been expanding well in November, buoyed by a sharp increase in housing starts, retail sales and capital spending.

It was the first time since 1985 that the EPA had described the nation's economic performance as an "expansion phase".

Further, Nomura Research Institute, the research arm of Japan's largest stockbrokers, announced at the weekend that Japanese companies would still report a rise in pre-tax profits in the year to next March if the dollar stayed at the Y127 level.

Matsushita Electric, Japan's largest electronic company, for example, could even make profits if the dollar reached Y105.

Hitsachi, Toshiba and Sony had a break-even level of Y125, the research body reported.

Tokyo remains more fearful than Mr Kashiwagi, it is true that signs of robust economic and financial health seem to appear daily in Japan these days.

The government's flotation of about \$5bn worth of shares in Japan Air Lines last week, for example, went flawlessly despite the fact that the share had lost about a third of its value since

the appreciation of the yen against the dollar, however, is slowing Japan's purchases of US government bonds.

Mr Yasuyuki Wakasugi, chairman of the Life Insurance Association of Japan, said the Japanese life insurance industry will have to restrict investment in US bonds in view of the most recent bout of appreciation of the yen against the dollar.

Since then, the issue has drawn angry remarks in Tehran from Mr Ali Akbar Hashemi Rafsanjani, the influential speaker of the Iranian Parliament, and a complaint to the Foreign Office from the Iranian chargé d'affaires in London, Mr Akhund Ziaie.

Iranian observers in London say the row, despite its modest beginnings, has the potential to aggravate further the already strained relationship between Britain and Iran.

Diplomatic relations between

## Sniffer dog dispute widens rift between London and Tehran

BY ANDREW DOWERS, MIDDLE EAST EDITOR

the two have been downgraded to the lowest possible level short of a complete rupture following another row last summer.

Britain's last diplomat in the Iranian capital was quietly withdrawn several weeks ago without what the Foreign Office describes as safety grounds.

Britain and Iran are now in dispute on a range of issues from the Gulf war to the closure of Iran's arms-buying offices in London.

Iran Air normally makes three lucrative flights to London per week, but an official at Heathrow confirmed yesterday that no flights had arrived from Tehran since last Tuesday.

It is not entirely clear why the row should have broken out now, since customs officials insist that use of sniffer dogs at British airports is "part of the normal routine".

HM Customs and Excise has refused to give assurances to the Iranians that it will not use dogs on a similar occasion in the future, which may mean that the Iran Air flights remain in indefinite suspension.

## Gulf summit to discuss security

BY ANDREW DOWERS, MIDDLE EAST EDITOR

Saudi Arabia and the United Arab Emirates formed the GCC in 1981, largely out of security fears arising from the war and the 1979 Islamic revolution in Iran.

Both remain threats to the six states, diplomats and officials in the region say.

In the past year, Iran has mined Gulf waters and stepped up attacks on Kuwaiti oil tankers, leading the emirate to put half its tanker fleet under the American flag to qualify for US navy protection.

A build-up by foreign navies in the Gulf has thrust the GCC states into the middle of superpower rivalry and clashes between the United States and Iran.

The GCC Assistant Secretary General for Political Affairs, Saif al-Maskari, told the Qatari News Agency yesterday the summit would discuss increased military co-operation and a security strategy approved by GCC interior ministers.

He said the talks would be extension of last month's Arab League summit in Amman which criticised Iran for attacking Kuwait with missiles and refusing to accept Resolution 598.

## Syria and Oman agree to diplomatic link

and the Sultanate of Oman and means of improving these relations, so in this context it was agreed to exchange ambassadors and establish diplomatic relations," SANA said.

The two countries have not had diplomatic relations since they became independent.

Britain recognised the full independence of Oman in 1951 while Syria achieved full independence in 1946.

## WORLD ECONOMIC INDICATORS

RETAIL PRICES (1980=100)

	Oct '87	Sept '87	Aug '87	Oct '86	% change over previous year
W. Germany	121.1	120.9	121.2	120.0	+8.9
France	148.0	148.1	148.0	143.3	+3.1
Italy	225.0	221.9	211.5	203.4	+5.7
Netherlands	123.6	123.9	123.0	122.2	+0.3
Belgium	145.1	145.3	145.6	142.7	+1.7
United Kingdom	153.9	153.2	152.7	147.3	+4.5
USA	139.2	139.5	138.8	135.9	+4.5
Japan	117.2	116.2	115.2	115.4	+1.8

Source: Central Statistical Bureau



## Still no clear sign of end to Afghans' eight bloody years

BY MOHAMMED AFTAB IN ISLAMABAD

A SENIOR Pakistani diplomat involved in talks on the Afghan crisis says: "Nineteen-eighty will be the year of political upheaval in Afghanistan." Another diplomat, who has spent 20 years in the Afghan capital Kabul, says: "I cannot say what will happen, even tomorrow."

The summit between Mr Mikhail Gorbachev, the Soviet leader, and President Ronald Reagan in Washington notwithstanding, volatility is still the pattern there. In 1980, Soviet troops entered the ninth year of their stay in the country they marched into on Christmas Eve.

Diplomatic dispatches from Washington received in Islamabad confirm only that the super-power summit led to exchange of assurances that the two leaders wish to settle the Afghan crisis, the Pakistani foreign ministry said.

While Mr Gorbachev said he did not necessarily wish to leave a pro-Moscow government behind in Kabul when the Soviet troops withdrew, Mr Reagan assured him the future government in Kabul need not be pro-American, which Moscow fears, a foreign ministry spokesman said.

All indications are that the summit, on which 16 Afghans pinned big hopes, made limited progress on the issue. Mr Gorbatchev and our dear friend Afghanistan, as "our bleeding wound", with at least 15,000 Soviet soldiers having died there, did not unveil the hoped-for timetable for withdrawal of the Red Army's troops.

On receiving detailed reports of the summit both from Washington and Moscow, Pakistani officials have adopted a cautious optimism: "The discussions at the summit indicate that the Soviet position is evolving and that they may want to move towards settling the problem," a top Pakistani diplomat said.

"There are still some winds. We must grab them and get

them converted into concrete actions," he said of the pointers from Washington and Moscow.

The situation, as it appears to have emerged at the summit, is that the Soviets want all US military aid to Islamic anti-communist Afghan guerrillas - now \$600m a year - to stop as soon as a peace agreement between Islamabad and Kabul is signed.

Mr Reagan is thought to have refused to agree.

The Geneva peace negotiators, Islamabad and Kabul, envisage that two months after conclusion of the proposed agreement, Soviet troops would start with drawing as a ceasefire is put into place. The US view is that the Mujahideen (Islamic Holy war) should not be left starved of supplies because that would put them at the mercy of the Soviet army. Instead, the US argues that the supplies should continue to the day the Soviet troops start withdrawing.

Everything hinges on finalising a timetable for withdrawal of the Soviet troops. The Geneva peace talks, which began in 1982 could pick up this issue when they resume in February, Western and Pakistani diplomats believe. When the two sides meet in Geneva in September this year, Moscow, negotiating through Kabul, agreed to quit the country in 18 months, while

Afghan soldiers and government personnel.

Western intelligence sources say fighting in Afghanistan during 1987 was more intense and widespread possibly because the guerrillas were better supplied, better equipped, and better coordinated, according to Western and Pakistani military analysts.

Meanwhile, Soviet soldiers continue to die in the war. Some Western military estimates put the number at 25,000. Western sources also say 150 Afghans have been killed. The Panmunjom-based Swedish Relief Committee for Afghanistan puts the number of the Afghan dead at 1.2m in the eight years of war, including Afghan soldiers and government personnel.

Behind the president's decision, may lie a hope that growing right-wing forces in the Congress, now finalising a new constitution, might reverse an earlier vote to hold elections next November, thereby reducing his mandate to four years.

But pandering to those fiercely opposed to tax rises is likely to do little to strengthen an already critically weak administration. Accelerating inflation and near zero growth of industrial output is hardly likely to increase Mr Sarney's popularity.

Other concessions, often made by the president in defiance of Mr Bresser, have meant a public spending deficit of almost double the original target of 3.5 per cent of gross domestic product for 1987. Inflation, meanwhile, is expected to exceed 360 per cent for the year - a record.

Mr Bresser's latest prescription

was to raise taxes, including introducing a capital gains tax, and once again to attempt to cut spending through abolishing several state agencies.

But Mr Sarney, under pressure from business and taxpayers' lobbies from the right and intense opposition to spending cuts from the left, has drastically diluted the package.

Behind the president's decision, may lie a hope that growing right-wing forces in the Congress, now finalising a new constitution, might reverse an earlier vote to hold elections next November, thereby reducing his mandate to four years.

But pandering to those fiercely

## OVERSEAS NEWS

## Observers allege computer fraud in S Korea poll

By MAGGIE FORD IN SEOUL

SUSPICION is emerging that South Korean voters may have experienced high-technology election fraud with computer manipulation of results last week in the presidential election, won by the ruling party.

Concern that the result may have been interfered with electronically arose when opposition party members telephoning progress reports of trends to their headquarters were told that the result from their area had already appeared on television.

Early editions of a government-controlled newspaper also reported results which had not apparently been completed, readers said.

The Government has strongly denied any interference in the voting, and yesterday said it would crack down harshly on anyone spreading rumours of fraud. Politicians and voters were nevertheless trying to puzzle out what computer fraud may have taken place and how it might have been done.

Last week's poll was the first for 16 years, so comparisons are difficult.

Attention focussed on the role of government-controlled radio and television. An attempt by the independent Christian Broadcasting Service to report the results on election night was stopped by police.

European and Commonwealth diplomats, businessmen and journalists who watched the results on television were puzzled by several features:

• Mr Roh's 2m winning margin of votes over Mr Kim Young Sam remained constant throughout the night, without showing any swings, even in the early stages.

Mr Roh won a close election with only 38 per cent of the vote.

The size of Mr Roh's early lead. Most observers at first assumed that this reflected the military vote, widely thought to have been suppressed.

• A regional "patterning" of individual vote reports. After an hour of broadcasting even viewers unfamiliar with the Korean language were able to pick which area of the country any particular set of voting figures came from, because the pattern was almost always the same.

Some provinces of South Korea contain a wide mixture of voters

## Little sign of peace or goodwill in Philippines

By Richard Gourley in Manila

A PHILIPPINE soldier was both in age class and origin, so that different parts of the province would be expected to show more varied results.

• The late reporting of results from the capital, Seoul, about 10 hours after rural areas, early in the morning the day after the election. Rural areas normally produce their results last. No convincing explanation has been given for the delay.

The opposition candidates, who declared the election to be unfair and manipulated the following day, found some of the results difficult to believe. Mr Kim Dae Jung, whose popularity in his home capital of Kwangju is enormous, said that even he could not win 94 per cent of the vote there, as the result suggested. His aides said that in a free election 10 per cent of voters would support Mr Roh and another 10 per cent Mr Kim Young Sam.

Independent observers of the election, including two teams from the US, said they found a number of irregularities, including "missing" or apparently switched ballot boxes, interference with opposition party and independent Korean observers monitoring the count and signs of voting tricks.

Individual counting rooms are not required to announce their results officially and there is no provision for a recount in the case of disputes. Results posted at the Central Election Management Committee were reported to be generally running about an hour behind television counts.

An independent Washington political analyst experienced in the use of computers to target voters during elections, said it would be extremely easy to draw up a computer model of an acceptable election result. This could be adjusted for people's perceptions of voter choice, regional class and age background and events during the campaign.

Such a model could design the size of a majority, pinpoint areas of the country where people would believe voters' intentions could have changed and guide government officials if they were charged with getting the vote out.

While such computer models are used in democratic countries for the guidance of political parties they could be open to abuse by an unscrupulous government determined to keep power, the analyst said.

## David Buchan and Tony Walker on concern at the spread of missile technology Cairo rocket plan fuels proliferation fears

NEWS OF collaboration between Egypt and Argentina in the development of a long-range rocket has fuelled growing Western concern at the spread of missile technology in the Third World and its implications for nuclear weapon proliferation.

Cairo and Buenos Aires were in fact both key targets, among several other governments, of a co-ordinated diplomatic approach on the missile technology issue last April by the West's seven leading industrial powers.

On April 16 the US, Britain, France, West Germany, Italy, Canada and Japan announced that they had set up a missile technology control regime (MTCR), with guidelines on the export of "any missile capable of delivering nuclear weapons".

This was defined as any rocket that could carry more than 500kg (1,100lb) and travel further than 300km (120 miles).

The seven Western countries wanted to persuade all other

countries capable of making such missiles to join them in restricting the technology. They approached a variety of countries, from smaller Nato allies and European neutrals, to China and other Third World countries with known missile capabilities such India, Argentina, Brazil, Egypt, and Israel.

One Western official said this week: "So far we've had some sympathetic noises, but no one has followed."

Countries were asked to exercise care in exporting their own missile technology and told that they could only import such technology from the seven Western countries on certain assurances about the use to which it would be put.

The seven Western powers have long had agreed controls on military exports to the Soviet bloc through the CoCom organisation, but nuclear proliferation is more a North-South than an East-West issue.

"This new-found capability," the report said, "can alter in a regional balance of power. In the hands of a peaceful state, ballistic missiles could help deter aggression. In the hands of an aggressor, they could facilitate international blackmail or conquest."

Beyond the power of the missiles themselves, the Western

fear is that the spread of missiles

capable of carrying nuclear warheads could increase the risk of proliferation of nuclear weapons. Mr Don Kerr of the International Institute for Strategic Studies in London explained: "Any developing country going to the expense and trouble of planning a long-range missile could not afford to rule out absolutely the possibility of putting a nuclear charge on it."

The problem for Third World makers of missiles is not, according to Mr Kerr, the rocket motor or the warhead (provided of course it is not nuclear). It is rather the guidance which needs low drift gyroscopes (to orient the missile) and accurate accelerometers (to measure velocity).

Mr Bernard Blake, editor of the Jane's Weapons Systems publication, says an accurate missile of a range of several hundred kilometres would be a big step for Egypt, which at present makes just a portable anti-air missile, and even for Argentina, whose

programme can certainly produce a missile powerful enough to carry 500kg for 300km. That payload is far heavier than many sophisticated Western or Soviet nuclear warheads, but the assumption is that a missile might be carrying a Third World's country first attempt at a nuclear warhead.

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Condor I is "a battlefield missile of limited range".

## Relations worsen as Kenya arrests Ugandan nationals

BY OUR UGANDAN CORRESPONDENT IN ENTEBBE

RELATIONS between Uganda and Kenya worsened further at the weekend with the arrest of Ugandan nationals by the Kenyan authorities.

The arrests are the latest in a series of actions against Uganda, apparently prompted by a change in trade traffic procedure and what Ugandan President Yoweri Museveni describes as a "personality conflict" with Kenya's President Daniel Arap Moi.

Kenya has closed its borders to Uganda and halted imports destined for Uganda at Mombasa customs post. Nairobi airport is also closed to Ugandan passport holders.

According to Uganda's director of intelligence, Mr Jim Muhwezi, who visited Malaba on Saturday, among those turned back by Kenya's immigration officers that day were United Nations officials, a German citizen and a British tourist. Only Kenyans were allowed into their country.

Mr Muhwezi said a number of Ugandans working in the Kenyan port of Mombasa had been given 48 hours to leave the country and that Mr Atok Eshu, a one-time opponent of Mr Museveni's who visited Uganda recently without running into trouble with Ugandan security, was deported on Saturday from Nairobi by Kenyan officials.

They escorted him onto a British Airways flight to London.

Uganda Airways staff who flew into Nairobi to collect their High Commissioner, Mr Charles Katungi, and his deputy, Mr Samson Bigombe, who were expelled from Kenya, said armed troops surrounded the Ugandan aircraft when it landed.

A British journalist on the same flight back to Entebbe said the Ugandan diplomats were harassed by Kenyan airport officials.

Most Ugandans believe that the root of the conflict lies in the fact that before Mr Museveni came to power almost two years ago, the Kenyan leadership had good business contacts with Uganda's politicians.

In particular, Kenya's road transport company benefited from the Ugandan coffee trade and Kenya's official coffee exports were boosted by smuggled Ugandan coffee. However

early this year, Mr Museveni banned coffee exports by road, switching them to rail.

Mr Vitus Mvelase, Inkatha's urban representative, welcomed the UDF's advertisement at a party rally saying that talks offered the only prospect of peace. He added that the fighting discredited the struggle for liberation from apartheid.

The conflict is mainly between the more traditional followers of Chief Mangosuthu Buthelezi's Zulu Inkatha organisation and radical UDF supporters who subscribe to the principles of the banned African National Congress.

• South Africa could face a deluge of disinvestment if legislation in the US terminating tax

## South African township clashes claim two lives

BY JIM JONES IN JOHANNESBURG

FIGHTING between supporters of the conservative Zulu organisation Inkatha and the radical House of Representatives late Thursday - is not overturned by the White House.

In Johannesburg at the weekend and Mr Adrian Botha, executive director of the American Chamber of Commerce, said pressures on the 168 American companies still operating in South Africa could become intolerable if the bill is signed by the President.

Leaders of both organisations earlier reaffirmed their commitment to finding a peaceful solution to the conflict.

Last week the UDF placed an advertisement in newspapers in the province of Natal calling for talks between the two sides to resume and for Christmas to be a period of peace. The advertisement was placed in response to Inkatha demands that the UDF repudiate a more militant publication circulated by a breakaway group calling itself the Marxist Workers Tendency.

It is believed that the South African authorities would follow precedent and consider appropriate relief for companies affected. In August this year the South African parliament agreed to a proposal by the Inland Revenue to afford "unilateral tax relief" to companies and individuals affected by the US abrogation of the double tax agreement between the two countries on July 1.

The effect of that abrogation was that American firms would have been obliged to pay a 10 per cent non-resident tax on interest remitted out of South Africa.

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## Health funding review stresses private finance

BY ALAN PIKE AND TOM LYNCH

THE GOVERNMENT is conducting a far-reaching review of the funding of the National Health Service, with particular emphasis on increasing private investment and encouraging competition between hospitals. Mr Tony Newton, the Health Minister, indicated yesterday.

"We are looking very hard at a whole variety of ways we can add other forms of income on top of the extra resources we make available from the taxpayer," he said.

His department was also examining "the way we can use all the resources, from whichever quarter, better than we do sometimes at the moment and how we can promote greater co-operation between the public and the private sectors, to the benefit of NHS patients."

Mr Newton said it was "practical, sensible and desirable" to look to the private sector to create facilities which could be partly used by the NHS. More private money was spent on health in other countries and it must be sensible to see if we can increase the total amount going into health and make good use of those resources to help NHS patients."

The idea of increasing competition between hospitals —

favoured by 75 per cent of Tory members of parliament in a London Weekend Television poll published yesterday — was "something that has got quite a lot going for it."

He did not comment on whether private medical insurance should attract tax relief — an idea backed by 85 per cent of the 135 Tory MPs polled by LWT, but which was rejected out of hand by Mrs Margaret Thatcher, the Prime Minister, in the House of Commons last week.

Mr Newton expressed sympathy with the idea that hospital patients should pay "hotel" charges for items such as food and laundry, but was dubious about their practicality, and he rejected charges for visits to family doctors.

Comments from Conservative MPs in parliament over the past few weeks suggest that there may be resistance to the extension of charges, which is the likeliest short-term solution.

More radical reform, despite widespread support, is unlikely before the next general election.

Mr John Moore, the Social Services Secretary, is to meet the presidents of the three medical Royal Colleges who wrote to the Government

last week complaining of a funding crisis in the NHS early in the new year.

The clamour from the medical profession and politicians, which culminated in last week's injection of an extra £100m into the NHS for the current financial year, has opened up a wider debate on whether the present basis of financing the NHS can ever be adequate.

The debate will be heavily influenced by studies of health care finance now being carried out by the Institute of Health Services Management and the King's Fund Institute, a health service think tank. Both organisations are expected to produce reports in the spring.

The two organisations have already said that short-term solutions would not remedy long-term problems. The King's Fund study group, after its meeting last week, that it would be a mistake to respond simply with a "quick-fix" financial solution.

The King's Fund group has agreed to discuss the numbers in detail, including new methods of income generation, the appropriate public/private mix in the provision and finance of health care and whether or not the scope of the NHS should be defined more tightly.

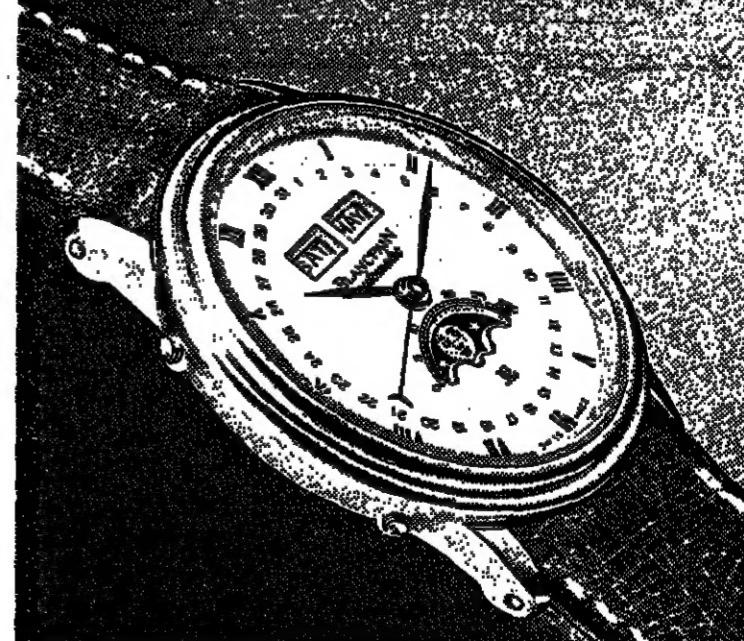
However, the numbers of those who feel more secure in their job has increased only 3 per cent, while the proportion of those disturbed by "excessive pressure in their job" has increased over the past decade from 38 per cent to 48 per cent.

Downward communication in UK companies remains poor, with more than three quarters of those featuring in the survey hearing about key company decisions first through "grapevine or rumour".

In spite of some of the negative findings, the survey concludes that generally UK companies had made "significant strides" over the past decade.

*'A Decade of Positive Change: Attitude of UK Employees 1977-1987.'* ISR International Survey Research Ltd 11-12 Buckingham Gate, London SW1E 6LB.

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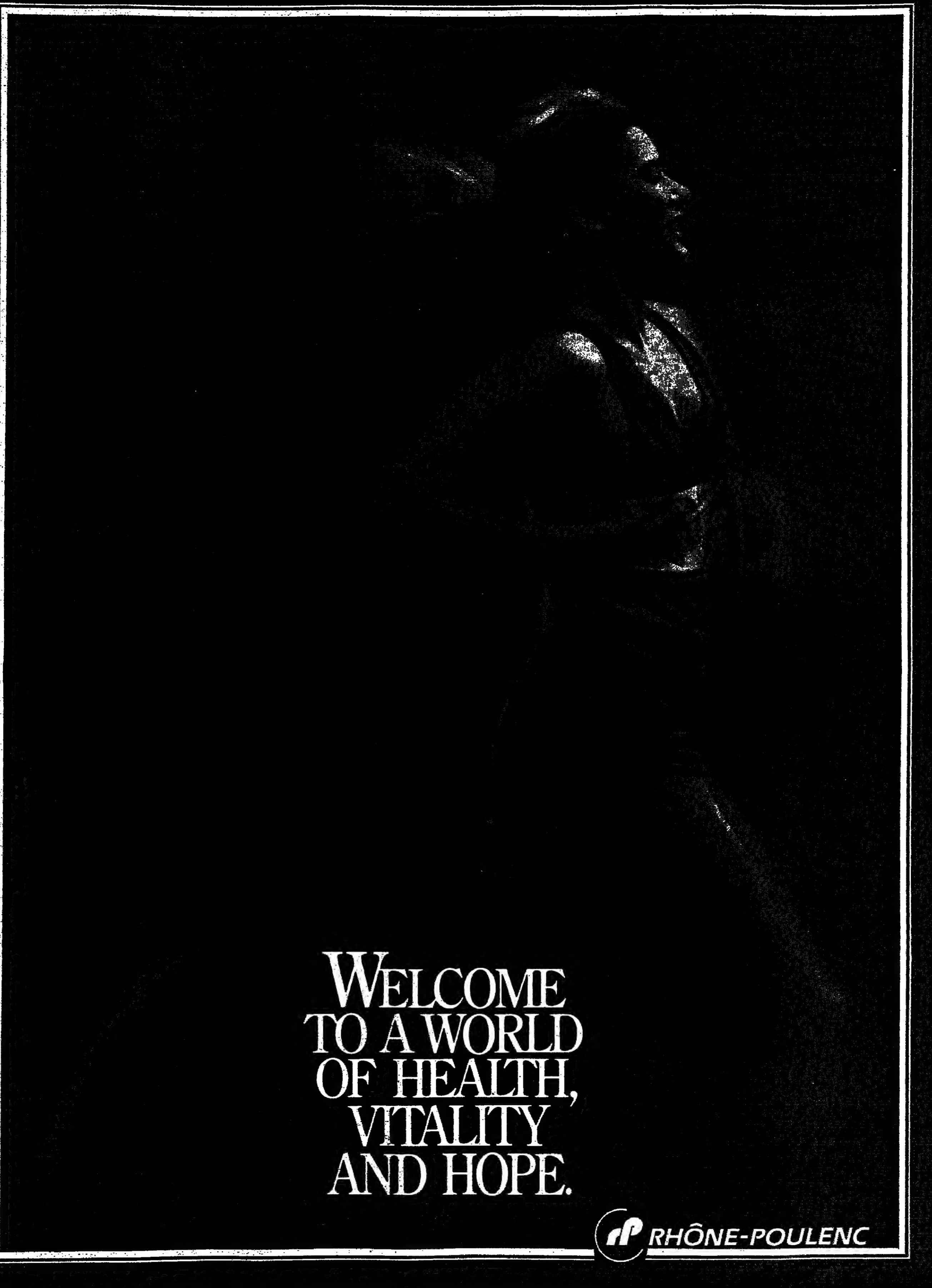
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## UK NEWS

# Channel Tunnel rail deal may use MoD-style curbs

By KEVIN BROWN, TRANSPORT CORRESPONDENT

BRITISH RAIL is considering ways of modelling a £400m contract to build high-speed trains for the Channel tunnel on contracts used by the Ministry of Defence to control procurement costs from monopoly suppliers.

That is one of a number of ideas floated by BR in discussions on procurement with SNCF of France and SNCB of Belgium, its partners in the rolling stock project.

The three railway authorities have accepted that the contract will almost certainly have to be awarded to an Anglo-French-Belgian consortium which has emerged as the only bidder.

The consortium includes manufacturers in each country, and has agreed an equitable division of work that meets political demands in each country.

However, BR remains unhappy with the arrangement because it will have to abandon its policy of competitive procurement, which managers believe has saved millions of pounds.

The use of MoD-style contracts was raised by BR at a meeting with SNCF and SNCB in Paris last week, and is thought to have been sympathetically received.

The contracts were introduced

three years ago by the MoD in pursuit of value for money from the 40 per cent of defence procurement contracts not subject to competition.

The contracts specify an agreed cost for the product, plus an allowance for profit based on a rate of return comparable with the average for British industry.

BR says the production costs of components for the high-speed train will probably be relatively simple to determine because the contract would specify the use of proven technology.

An alternative being canvassed by BR is for the consortium to sub-contract as much of the work as possible, and to agree to a high level of competition among sub-contractors.

Such a system could also include performance incentives and penalties, and provision for the delivery of incentives to inspire sub-contractors' financial records.

A large part of the project could be subject to sub-contracting, including key items such as traction units and transforms as well as coaches, interior equipment and assembly.

Mr Malcolm Southgate, head of

BR's Channel tunnel planning team, said it was difficult to see how normal competitive policy could be maintained. But he added: "We shall be doing our damnedest to ensure that we believe we have got value for money."

The contract, which will probably be awarded next autumn, is for 40 trains capable of operating at 180mph on British and Continental track. Services are expected to start in 1993.

The members of the consortium bidding for the project are: British Rail Engineering, GEC Transportation Projects, Brush Electrical Machines and Metro-Cammell of the UK; Alsthom, ANF Industrie and De Dietrich of France; and BN and ACEC of Belgium.

The consortium has agreed that the French and British companies will each take 44 per cent of the work, with the balance going to Belgian. Electrical services would be led by GEC, and mechanical work by Alsthom.

The contract is separate from the fleet of shunting trains to be used by Eurotunnel, the tunnel contractor, to carry vehicles between terminals in the UK and France.

## Order for two gas platforms off Lancashire

By LUCY KELKAWAY

NEW ORDERS that will create up to 600 jobs directly and 1,000 jobs indirectly in the depressed offshore supplies industry have been announced by British Gas.

The company has placed a £60m contract to build two drilling platforms for its Morecambe Bay gas field off the Lancashire coast.

The contract has been awarded to a joint venture company owned by Press Offshore and McDermott International.

The work, which will last for a year and a half, will be welcomed by the two fabrication yards at Wallsend on Tyneside and Ardross, near Inverness, in Scotland, which have been short of work after last year's collapse in the oil price.

Morecambe Bay, which started gas production in 1985, has been designed to produce gas when demand is highest.

British Gas said it would meet 10 per cent of UK demand during the peak winter period.

## Financial crisis 'threat to Mersey road tunnels'

By IAN HAMILTON FAZAYEY, NORTHERN CORRESPONDENT

MERSEYSIDE Chamber of Commerce has blamed the Government for a financial crisis threatening to close one of the two Mersey road tunnels and to raise tolls sharply to help meet spiralling debt charges.

The elder of the two tunnels, Queensway, was opened in 1963 linking Liverpool with Birkenhead. Tolls would have completely paid for this tunnel now if not been incurred to build the Kingsway tunnel, a Liverpool-Wallasey link, into the motorway network, which opened in 1971.

The Chamber says that higher tolls would act against business development in a region already in economic trouble. The present one-way charge is 50p for cars and £1 for lorries. The chamber wants the tunnels to be regarded as a normal part of the national road network and be toll-free.

It believes government policy is inconsistent because three new bridges in the Scottish Highlands - Kessock, Cromarty and Kyleku - are all toll-free. Also

the Government has invited the Humberside Bridge Authority to submit proposals for writing off a large part of its £250m debt, now acknowledged as unserviceable out of toll revenues.

There are 11 tolled crossings in Britain, with capital debts of about £500m between them. The all-party House of Commons Transport Committee pointed out last year that two thirds of that is owed to the Government.

Since the money has been spent already, the implication of写ing off this portion is nil. The other third is owing to local authorities.

The committee reported that abolishing tolls over five years and discharging the remaining debt would cost £22m.

The Mersey tunnels are carrying a capital debt of £115m. They cost £21.9m a year to operate, but £14.3m of that goes to pay debt charges. The debt has been rising steadily since the mid-1970s, when Parliament allowed the tunnels' deficit to be capitalised.

## PET sets a Capp at party drinking

By MAGGIE URY

WHEN Andy Capp sends his wife out to buy beer he might not say "Bring me back a bottle, pet" any more, but rather "Bring me back a PET bottle".

The use of PET - polyethylene terephthalate - for alcoholic drinks bottles has grown rapidly in the last five years, according to a survey by the Economist Intelligence Unit.

While PET bottles have been used in the UK for carbonated soft drinks since the late 1970s, it was not until 1981 that cider was first sold in PET bottles, and 1983 for beer.

In 1984, the EUU says, 11 per cent of take-home beer was packed in PET bottles, while the lower-priced 2-litre ciders had 15.5 per cent share in 1985.

As for cider, PET bottles now account for half the take-home market.

While consumers prefer beer in cans, the survey reckons they see the advantages of the large PET bottles in terms of weight, resealability and economy, especially for parties.

The EUU predicts a market growth for beer PET bottles from 52m units in 1986 to 75m-80m units by 1990, and from 26m to 30m for cider.

However, PET bottles are much less likely to catch on for wines and spirits, where the quality image of glass is paramount.

The exception is in airline miniatures. A glass miniature weighs 50 grams more than a PET one. Thus on 1,000 miniatures the weight saving is nearly 60 kg - equivalent to one lightly built passenger.

### Tap water 'safe and no filters needed'

By JOHN GRIFFITHS

TAP WATER in England and Wales was safe, cheap, its standard rising and there is no health need to buy bottled water or to use filters, the Water Authorities Association said yesterday.

Its paper, Drinking Water Quality: The Facts, decried filters.

## SE and business group urge state review of capital taxes

By SIMON HOLBERTON

THE GOVERNMENT has been called on to modify or abolish capital taxes in next spring's Budget.

The Stock Exchange says in a pre-Budget submission that capital gains tax distorts the efficient working of financial markets and calls for its abolition.

In a separate submission, the Association of Independent Businesses (AIB) says capital taxes are crippling the expansion of the small business sector.

The Chancellor, Mr Nigel Lawson, has made the reform of UK taxation one of his key policy aims in the life of the current Parliament.

Many independent economists believe next spring's Budget will offer him one of the best opportunities to implement this reform, given the current strength of the Government's finances.

The Stock Exchange urges the Government to modify the application of the capital gains tax if, for political reasons, it is unable to abolish it.

It says: "Gains made within six months should attract the highest rate, and the tax taper to nothing after three years. This

would encourage more investment and would be unlikely to have any adverse effect on revenue."

The AIB says the present method of taxing inherited capital is having a damaging effect on business and the economy.

Both groups have called on the Government to abolish stamp duty on share transactions.

The Stock Exchange says stamp duty, even at ½ per cent,

is a high proportion of dealing costs.

It adds that if London wants to remain Europe's main financial centre it will have to eliminate all impediments to its efficiency, especially in the context of the EC's aim of a unified market by 1992 after which "pressures for freedom of movement in financial services will become very strong."

The AIB has also called for the abolition of the 1 per cent stamp duty on property. It says that would encourage labour mobility.

Mr Smith said he would be "very surprised" if the Takeover Panel allowed the BP bid.

If the panel did let the bid go ahead, opening the way for BP to acquire the shares with only 49 per cent of the voting rights, "then we are in a considerable muddle; the Government has to sort it out."

If "the Government can win, which is why I am rather surprised by the aggressive attitude of BP."

Mr Smith argued that the bid should not be allowed, because it would give BP too much say in the North Sea and because there was "a great deal of sensitivity" on the issue in Scotland.

## Labour call to stop BP taking over Britoil

By TOM LYNN

THE GOVERNMENT should stand firm by using its "golden share" in Britoil, the Glasgow-based oil company, to prevent the proposed £2.27bn takeover by BP, Mr John Smith, the shadow Chancellor, said yesterday.

Both groups have called on the Government to abolish stamp duty on share transactions.

The Stock Exchange says stamp duty, even at ½ per cent,

is a high proportion of dealing costs.

It adds that if London wants to remain Europe's main financial centre it will have to eliminate all impediments to its efficiency, especially in the context of the EC's aim of a unified market by 1992 after which "pressures for freedom of movement in financial services will become very strong."

The Government has a duty to demonstrate that the "golden share" has the power the Government needs for it.

If the device did not work in the case of Britoil, it would not be effective in other privatised companies such as British Aerospace.

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## UK NEWS

# Matchbox plans to revive Dinky model car brand

BY NICK GARNETT

DINKY, one of the most evocative names in toy making, is being reborn as a brand for miniature cars. Matchbox intends introducing a range of die-cast model miniature vehicles branded as Dinky later next year, and plans to announce that next month at the Harrogate toy fair.

However, the new Dinkies will be manufactured in Asia, almost entirely at the huge die-casting plant in Macau operated by Matchbox, part of the Universal Holdings group of Hong Kong.

Reviving the Dinky name will probably excite more nostalgia in adults than joy among children. Stretching back into the 1930s, Dinky became virtually a generic word for a toy car.

Matchbox makes all its die-cast models in Macao and China. This year, it ended die-cast model manufacturing in the UK when it transferred production of its Yesterday range from its Rochford plant in Essex.

Matchbox, the world's largest producer of die-cast toys, purchased the Dinky name this year from Kenner Parker, the US toy company.

Mr Gerry Tekerian, Matchbox marketing manager for the UK, said the new range would be

## Air show 'likely to be the largest yet'

By Michael Donne, Aerospace Correspondent

NEXT SEPTEMBER'S Farnborough International air show is likely to be the biggest yet, with the Society of British Aerospace Companies being inundated with requests for attendance from home and overseas.

The company had to start from scratch with the Dinky, because there were no new production moulds. Mr Tekerian decided to give further details on the scale of the new models, though, without revealing them.

Dinky was a victim of the state of company collapses that changed the face of the UK toy industry in the early 1980s. It was part of Afix, which went into receivership in 1981.

During the following two years, other miniature-car makers stumbled. Lesney ran into difficulties and Mettoy, which owned Corgi, went bankrupt.

However, miniature-car making has been recovering in the UK. Corgi, the subject of a management buy-out in 1984, is now making more than 30m miniature vehicles a year. Its plant in Swindon and claims are more than a third of the UK market.

Other manufacturers include Iledco, founded by Mr Jack O'Dell, a former senior manager at Lesney, Britain's, and a host of specialist model makers.

## Halifax fights cash dispenser vandals

BY RICHARD WATERS

HALIFAX Building Society is cracking down on vandals who have rendered inoperable about 50 of its cash dispensing machines during the last year.

It is installing surveillance equipment at some high-risk machines and is offering a reward to anyone who helps to identify vandals who are subsequently prosecuted. The size of the reward will depend on the circumstances, but it is thought likely to be around \$100.

The society, which has 700 through-the-wall Cardcash machines, refused to describe the types of violence meted out to its machines for fear of encouraging copycat attacks, but it hinted that crowbars had been used occasionally.

## APPOINTMENTS

## BP Oil International head

BRITISH PETROLEUM COMPANY is to appoint Mr Russell Seal as chief executive and managing director of BP Oil International from February 29. He succeeds Mr James Ross who has been appointed vice chairman and chief executive officer of BP America Inc.

Mr Seal joined BP in 1964, and worked in New York and Rotterdam. After a period in the Far East, he returned to London as general manager of the trade and supply department responsible for international trading worldwide and the running of the group's refining interests in Rotterdam and Antwerp. This year responsibility for the manufacturing and supply business development unit and international marine operations was added. He is also a director of BP Oil International, BP Minerals, and a member of the management committee of BP Finance International.

The new group managing director and chief executive officer of CONOCO LIMITED is Mr Terry Moore. Mr Moore, previously managing director, supply and trading Europe, will be responsible for the company's refining

Kevin Brown examines whether the shipping industry is crying wolf

## Shipowners launch another plea

BRITISH SHIPOWNERS have probably used much paper in the past decade trying to persuade governments they are not exaggerating the severity of the crisis facing the industry.

The response has varied from the disbelieving to the dismissive, and when action has been taken it has often had only minimal effect, or even made things worse.

None the less, the owners have kept plugging away, launching one campaign after another, spearheaded each year by a fresh chairman of their trade association, the General Council of British Shipowners.

The latest appeal is in a 30-page analysis of the industry sent to ministers last week. The document, The Future of the British Merchant Fleet, has new ideas and seeks to explain why the Government should decide that shipping matters enough to deserve fiscal support.

The council hopes the document will, at least, stimulate a Cabinet debate before Mr Nigel Lawson, Chancellor, drafts his Budget, expected in March.

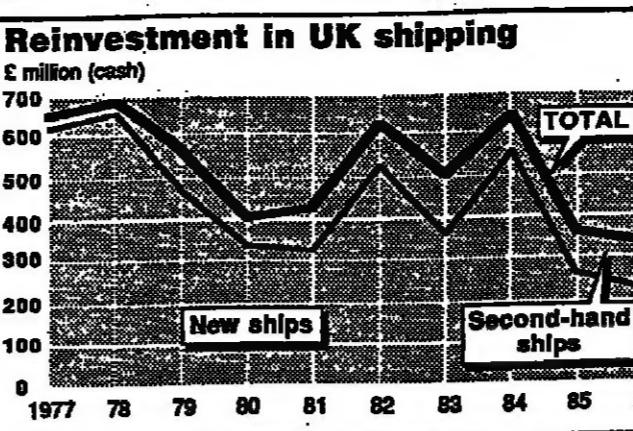
However, the prospects of intervention by him, or by Mr Paul Channon, the Transport Secretary, are regarded as minimal, even by council officials.

Mr Kerry St Johnstone, council president, and Mr P. G. O'Dell, the container line, said the analysis had "landed with a dull thud on Paul Channon's desk."

He added: "I personally licked the stamps for Numbers 10 and 11 Downing Street. That is about the only satisfaction we are likely to get out of it, I suspect."

The crux of the shipowners' case is that there has been a dramatic decline in the number and tonnage of UK shipping since the start of a worldwide maritime recession in the wake of the early-1970s oil crisis.

The council has figures showing that the UK-owned and registered fleet has fallen from a peak of 1,614 ships of about 50m tons deadweight in 1975 to 400 ships of 5.9m tons dwt this year. It



says if nothing is done, the fleet might collapse to as few as 100 ships by 1995, implying almost the extinction of the UK as a maritime nation.

To avoid that, the owners propose a range of aids on capital spending and running costs to promote investment in new ships.

On the capital side, they want reintroduction of capital investment allowances abolished by Mr Lawson in 1984 in his reform of corporate taxation. The council says that, discounting cuts in the tax rate since 1984, the capital allowances were worth £250m per 100 ships more than the less generous writing-down allowances that replaced them.

Because the Government is not taking action, many ordered under the generous regime of the 1970s, would not be replaced, leading to loss of:

- Control of British trade.
- A £1.5bn to £2bn balance-of-payments contribution.
- Roll-over relief for balancing charges. That means the Treasury would forgo tax on profits on ships in excess of written-down value, provided the money was reinvested in shipping.

- Use of powers under the 1972 Industry Act to provide grants for ships available for emergency requisition.
- The range of possible help with running costs is more varied. It includes contributions towards the cost of training and

flying crews to and from ships; remission of income tax and social security payments to cover wage bills; and grants to cover employment of British seafarers.

That would be in addition to limited help along similar lines announced by Mr John Moore, then Transport Secretary, and included in the Merchant Shipping Bill now passing through Parliament.

The cost of the council's proposed measures would depend on what the combination was and how they were taken up by owners. Estimates range from £130m to £200m.

The owners say that if action is not taken, aging ships, many ordered under the generous regime of the 1970s, would not be replaced, leading to loss of:

- Control of British trade.
- A £1.5bn to £2bn balance-of-payments contribution.
- Important maritime ancillary industries, such as broking and insurance.
- 25,000 seafaring jobs - down from 50,000 five years ago - and 100,000 shipping-dependent jobs.
- Vital merchant support for the North Atlantic Treaty Organisation's naval deterrent force.

In talks with government, the council has concentrated on the defence argument largely because the owners judge that to be the only issue likely to reach

the Prime Minister and thus secure action.

However, no action can be expected on those grounds until publication of a Nato report on merchant requirements, expected in about 18 months.

In economic terms, the owners are on less solid ground. In spite of the long recession, there have been no spectacular collapses in the UK and most shipping companies are profitable, although many have found success by diversifying into other areas. They include Peninsular & Oriental Steam Navigation, and Ocean Transport & Trading.

Ministers say shipowners have reacted well to the difficult market conditions, and like much of the rest of industry, are fitter and leaner as a result.

They say that when demand improves, shipowners will react in the same rational way in which they coped with recession - investing over public subsidies.

Further, ministers say the decline in the UK-flag fleet is less important than the number of ships under British control, which includes 235 vessels owned by UK companies but registered in the Isle of Man, British dependent territories and elsewhere.

That means the actual level of the UK-owned fleet is 16.9m tons dwt, a 66 per cent fall since 1976. This is comparable with the experience of other European maritime nations such as Norway (77 per cent) and France (56 per cent).

There is also evidence the fall is at a plateau this year and that the fleet is likely to remain about 17m tons dwt.

If shipowners' pleas for help are not to fall on deaf ears, the owners have to convince the Government they are not seeking unnecessary subsidies. For now, ministers seem likely to reach an understanding with the possible exception of defence implications, for which a decision will await the Nato report, the owners are still crying wolf.

## N Ireland threatens Lever boycott

Financial Times Reporter

SUPERMARKET CHAINS in Northern Ireland are threatening to boycott orders for the 29 consumer products of Lever Brothers after the company's decision to take Northern Ireland out of its UK pricing structure and impose an additional 4 per cent for delivery costs.

The Northern Ireland Consumer Council is supporting that stance until the policy is reversed. The brands of Lever Brothers, Unilever's soaps and detergents subsidiary, include Persil, Domestos and Comfort.

Mr Ron Savage, marketing director of grocery wholesaler John Henderson, said: "There is no way that we will accept anything other than general UK prices. A very strong principle is involved. We are unanimously and immediately de-listing Lever Brothers products you can call it a boycott if you like."

Mr Sean Feeney, Northern Ireland manager for Dublin-based Dunnes Stores, with 21 supermarkets in the North, said: "Lever Brothers can whistle for orders after this as far as we are concerned. The trade is very upset."

Lever confirmed on Tuesday the decision to group Northern Ireland together with the Channel Islands and Isle of Man in a new (Island) pricing structure in spite of protests by the provincial grocery trade and the Consumer Council over the impending price rise, to take effect on January 4.

According to Lever: "The company can no longer absorb the transport costs in what is a very competitive market with slim margins."

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## SPAIN

The Financial Times proposes to publish this survey on

MONDAY 18TH JANUARY 1988

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London  
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HRCM MARINE, a subsidiary of HRCM Insurance Brokers, has appointed Mr Michael J. Bolger as managing director. He joined Hogg Robinson and Gardiner Mountain in 1984 as director of the marine company.

Mr Quinton Hazell has been appointed non-executive chairman of AEROSPACE ENGINEERING. He succeeds Mr Simon Knott who has been elected deputy chairman.

ROBERT M. DOUGLAS HOLDINGS has appointed three directors to the board of R.M. Douglas Construction from January 1. Mr John S.S. Brown will assume responsibility as construction director, for all operations in the South of England including the East Midlands and civil engineering throughout the country. Mr John C.E. Shaw will be responsible for the North of England, including the Midlands. Ms Gresham Westcott will be responsible for all special projects, including management contracting activities and the work of the design/build department.

Mr J. Adair Turner has been elected a principal of MCKINSEY & CO in the firm's London office.

Mr Michael MacLoughlin, general manager, branch banking, Britain, BANK OF IRELAND, will retire on February 1. He will continue as a director of the bank's board in Britain. Mr Pat O'Hara, general manager, operations in Dublin, will succeed him as general manager, branch banking, Britain.

At J.H. MINET & CO Mr Robert Jensen has been made an executive director of the North American marine division. Mr Roger Myers and Mr Gary Drew have been appointed directors of the North American marine division.

Mr Bridget Barker (corporate); Mr Peter Busby (secured lending); Mr Nigel Doxan (corporate tax); Ms Susan Moverley and Mr Richard Weston (commercial property); and Mr Robbin Waterer (corporate) have been appointed partners at MACFARLANES from January 1.

Mr Bernard G. Stroud has taken over as executive chairman, and Mr Leslie H. Clifford as managing director of CIRCAPRINT HOLDINGS.

Mr Colin Stanley becomes director general of the BRITISH PRINTING INDUSTRIES FEDERATION on April 1. He is a director of Wiggin Teape Paper.

M & N DWEEK & CO., Manchester, a subsidiary of Dwiek Group, has appointed Mr Bob Wright, Mr Tony Burke and Mr Albert Inkster to the board. All have been with the company since the early 1970s.

Mr Alex Fletcher, former Corporate and Consumer Affairs Minister, has been appointed to the board of FLETCHER JONES. He joined Hogg Robinson and Gardiner Mountain in 1984 as director of the marine company.

## OVERSEAS NEWS

### Japanese win £30m printing press order

By NICK GARNETT

KOMORI, the Japanese printing press manufacturer, has won a £30m order to supply eight presses to Imprimerie Jean Didier, the French printing company.

It is the biggest order secured by Komori in Europe and one of the largest single orders ever placed for commercial web offset presses.

The deal reflects the attempt by Japanese companies to take a larger share of the intensely competitive market for printing machinery.

The world's largest suppliers of this equipment are West Germany, with companies such as MAN and Heidelberg, and the US whose producers include Harris and Gooss.

Komori claims to have almost 40 per cent of the Japanese market for web offset presses and exported last year \$100m of equipment.

Imprimerie Jean Didier, which has four factories in Europe, says it supplies more than a quarter of web offset printing in France and 7 per cent of European web offset printing.

### Paris strikers end bank sit-in

THE 18-DAY occupation of Bank of France's Paris headquarters ended after a draft accord was agreed between striking workers and management, Beuster reports from Paris.

Talks over staffing, wages, pensions and the bank's future activities were continuing.

A joint statement by unions and management said activity at the bank should return gradually to normal from today.

A union spokesman said strikers would consider other forms of protest if the talks failed.

### US official warns of big rift with EC over Airbus

By PETER MONTAGNON, WORLD TRADE EDITOR

THE US and the European Community are heading for a serious rift over subsidies on Airbus aircraft unless one side backs down, a top US trade official has warned.

In a background briefing for US journalists, the official said a false impression of progress had arisen in Europe following the meeting in Brussels on Airbus ten days ago between Mr Clayton Yeutter, US Trade Representative, and Mr Willy de Clercq, EC Trade Commissioner.

In fact deep disagreement remained and the two sides were still "far apart" politically.

He said doubts were growing in Washington about the value of pursuing the Airbus discussions in the absence of fresh political momentum following, probably around the end of the month.

He added: "The situation over Airbus had emerged in the Reagan Administration, but his insistence on anonymity implied that his views were not necessarily those of the Administration as a whole. Mr de Clercq and Mr Yeutter had agreed at their meeting that the talks should continue."

"We are in the process of negotiating. We are prepared to negotiate. They have said that they are prepared to negotiate," the Commission said. "We feel it will be very difficult to reach agreement. We hope it will be possible, because everybody needs it."

Under the schedule set by the Brussels ministerial meeting negotiations are to resume at official level in early January with a full ministerial meeting following.

The US official said Airbus had become "the single most important trade issue between the US and Europe".

In Brussels the EC Commission said at the weekend that the official's remarks showed a hardline

### New delay to prop-fan project

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

BOEING appears to be further delaying development of its revolutionary fuel-saving 7J7 propfan airliner in the face of low aviation fuel prices and lack of interest from airlines in the 150-seat aircraft.

The aircraft was originally to begin full-scale development next summer, for service in 1992. But Boeing now says 1993 is the earliest likely in-service date, and that it may be 1994 or later.

The unique prop-fan engines use up to 40 per cent less fuel than conventional jet engines.

However, major operators show no signs of phasing out their existing older cost-effective short-to-medium haul airliners, such as 727 tri-jets, while sales of other airliners such as Boeing's 737 twin-jet and the Airbus A-320, continue to be high.

Boeing remains convinced that

the 7J7 will emerge by the mid-1990s, but earlier this year recognised that a stronger market response was necessary before committing large sums for full-scale development.

As a result, the engineering force on the 7J7 is being redeployed. The number of workers involved, already cut from 1,000 to 900 in October, is now down to 600, with a further cut to 300 planned over the next few weeks. These workers are being switched to other aircraft programmes.

"Because of the major growth in air traffic projected between now and the year 2000, the new organisation structure will assure a synergistic approach to development and implementation of technical advances in all new and derivative Boeing products, including the high speed commercial transport under study."

Mr Alan Mulally, formerly director of engineering for the 7J7, will be general manager of the new organisation, with responsibility for other ventures, including Boeing's contribution to the US Government's studies on future high-speed commercial transport.

Boeing says that while discussions continue with potential 7J7 customers, it will "study the potential application of 7J7 technology to other programmes."

Elsewhere, business was more brisk in West Africa, but rates suffered because of a surplus of available tonnage. Brokers said there was some hope that increasing orders would push rates up this week, however.

Business is firm in both the Mediterranean and North Sea, where owners were fixing at around Worldscale 100 for short voyages of 30,000 tons.

### SHIPPING REPORT Opec talks unsettle tanker market

By Kevin Brown, Transport Correspondent

THE TANKER market was left confused last week by the uncertain outcome of the Opec meeting.

Brokers were forecasting prices could go into freefall if the oil price divisions among Opec members, and could drop to \$18 per barrel or even \$15 in the spring.

Theoretically, cheaper oil should increase demand for tankers, but as Gibraltarian, the London brokers, pointed out, past experience indicates that this is likely only if prices remain stable.

Meanwhile, little business was being done in the Gulf, and a London charterer seeking a ship for a 250,000-ton cargo from Hormuz to the West received only two firm offers.

The oil was eventually fixed as part cargo in a 320,000 tons very large crude carrier at Worldscale 44 for the trip from Ras Tanura to the Far East, and Worldscale 37.5, equivalent to about Worldscale 38 for a full cargo.

Otherwise, the Middle East was quiet, with one small ship fixed at Worldscale 42.5 to Worldscale 44 for the trip from Ras Tanura to the Far East, and Worldscale 115 for \$40,000 tons of crude to Sri Lanka.

Elsewhere, business was more brisk in West Africa, but rates suffered because of a surplus of available tonnage. Brokers said there was some hope that increasing orders would push rates up this week, however.

Business is firm in both the Mediterranean and North Sea, where owners were fixing at around Worldscale 100 for short voyages of 30,000 tons.

Mr Malcolm Wicks, the centre's director, said yesterday that children on benefit were likely to receive "the kind of presents most children would treat simply as stocking fillers."

A study of families on supplementary benefit published by the centre last year showed that a typical couple with two children would have \$1.19 a week to spend on toys, stationery and similar goods and a single parent with one child \$1.06. All routine household stationery requirements as well as Christmas and birthday presents and other gifts would have to be met from those amounts.

The centre, which receives both government and private financial support, compares the two images of Christmas to be experienced by British families this year in the winter issue of its bulletin.

It notes that up to 5m Christians and 10m turkeys will be sold. Total expenditure on toys will be about \$250m.

About three-fifths of the population regard the birth of Christ as the family highlight of Christmas - an opportunity to get together - although half admitted in a recent survey to having bleak rows at home, usually over money.

The centre also notes that more than 2m children live in homes with incomes at or below supplementary benefit level, and nearly 1.3m are in families affected by unemployment. About 100,000 households will have become officially homeless during 1987.

It portrays Christ after his descent from the Cross, and it used to hang in a bricked-up

## UK NEWS

### Rosehaugh ponders role in private prison building

By ANDREW TAYLOR

ROSEHAUGH, one of Britain's biggest office developers, has been considering whether it may have a role to play in building private prisons. The Government is to decide next year whether to allow private companies to finance, build or operate prisons.

Rosehaugh, together with its development partner Stanhope, is building the Broadgate office scheme, next to Liverpool Street station, which was formally opened by the Prince of Wales last week and is said to be Europe's biggest office development.

The company, which is understood to have had discussions with Chubb, the security specialist, is anxious to play down suggestions that it is preparing plans to build private prisons.

Midland Bank and Tarmac, one of Britain's biggest construction companies, recently formed a consortium to design and build prisons that could finance either privately or with public funds.

Tarmac said the consortium would not want to manage prisons but would be prepared to offer ancillary services such as

catering.

John Mowlem and Sir Robert McAlpine, two other large construction groups, have also announced a joint venture to investigate the possibility of privately financing, building and operating prisons, as is the case in some US states.

The Hoine Office last week announced the establishment of the Prison Building Board, which has been asked to prepare a design brief that would allow sufficient flexibility to cope with the changing nature of prison populations.

Miss Margaret Clayton, Minister of State at the Home Office, said the establishment of a design brief would not preclude the Government from taking on private financing and running of prisons.

### Newsagents face holiday sales threat

FINANCIAL TIMES REPORTER

NEWSPAPER WHOLESALERS have threatened to withdraw supplies from Findlays Group if they do not open up to tender the distribution rights of titles owned by Mr Rupert Murdoch's News International. They are clearly eager to demonstrate their loyalty by ensuring that the Boxing Day editions go well.

Mr Patel has stood firm against the wholesalers. His 200 stores will remain shut from December 23 to 28, but many independent shopkeepers are wavering.

The Martins newsagent chain, recently sold by Gulbenkian to a group in which Mr Murdoch's News International has a large stake, planned to stay open for the whole of Boxing Day but after a staff revolt a compromise arrangement was reached.

Most of Martins' 1,000 shops will open for three hours to get the Mail on Sunday and Express sold, and staff have been given generous pay awards for the day.

Paper rounds have been abandoned, however, to avoid publicity about paper boys being forced to deliver on Boxing Day.

Wholesalers themselves are

fearful of losing up to a third of their business in the New Year when News Distribution opens up to tender the distribution rights of titles owned by Mr Rupert Murdoch's News International.

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Wholesalers themselves are

chancery doorway, a gift from the Chamberlain-Macmillan family, patrons of the living.

The silver cross is still missing. But the vicar and his parishioners still have a mystery to solve with the returned painting.

Although experts apparently declared it worthless 20 years ago, the vicar attributes it to Annibale Carracci (1590-1609), from Bologna, who painted the Galleria frescoes in the Palazzo Farnese in Rome.

On December 8, at a Phillips auction in London, Annibale Carracci's painting of the Holy Family with St Lucy sold for £100,000. "We'll have to have it valued," said the vicar yesterday. "But if it is a Carracci we'll have a problem on our hands."

### Returned stolen painting brings second headache

BY NICK BUNN

IT LOOKS like a Christmas tale of a repentant criminal returning his loot. It may actually be a puzzle for art historians that links 16th century Bologna with rural Hampshire.

On Friday, the Rev Ralph Gurr found a package in the porch of his church in Stoneham Lane, Southampton. Wrapped in dustbin liners was an old oil painting measuring 18 by 15 inches.

It was identified by the Rev James Tarr as the painting stolen along with a 17th-century Spanish silver cross, from his Norman church in nearby North Baddesley, on the night of December 10.

It portrays Christ after his descent from the Cross, and it used to hang in a bricked-up

### Seasonal tile gift shows up market gap

By Andrew Taylor

A GOOD WILL gesture by a Stoke-on-Trent tile company, which decided to send a Christmas greeting to its customers on its ceramic tiles, has generated a new business for the company.

The Art Tile Company, which recently opened its first showroom in London, produced 250 Christmas tiles to send to customers.

Mr Tim Eviot, managing director of the privately owned company making high fashion wall and floor tiles, said: "The response was astonishing. We were inundated with inquiries from people wanting us to make Christmas tiles so they could send them out to their customers."

"People are using the tiles, which carry an attractive Christmas scene, as coasters and gift-mats."

The company has since manufactured another 1,000 Christmas tiles which are selling extremely well at £5 a tile.

"We already have orders for 4,000 tiles for next Christmas," the company said.

### GRANVILLE SPONSORED SECURITIES

Capitalisation	Company	Price	Change	Gross	Yield
2000's		per week	day (£)	per (£)	%
6544	Ac. Brit. Ind. Ord.	193	-3	8.9	4.6
	- Ag. Brit. Ind. CILS	198	+2	10.1	5.0
6550	Armitage and Rhodes	26	+2	1.2	5.6
6554	BBS Design Group (USA)	55	+2	2.1	3.7
6555	Borden Group	152nd	+1	2.2	2.6
6557	CCL Group	141	+4	4.7	3.3
6561	CCL Group 10% Prf (USA)	259nd	-1	1.15	4.4
6565	CCL Group 11% Cov Prof	162nd	-1	1.57	1.23
6566	Carverman Ord	121	+2	2.4	4.2
700	Carverman 7.5% Prf	100nd	+1	1.2	11.4
701	George Blair	146	+1	3.7	3.8
7075	Idco Group	75	+1	3.4	1.2
9532	Jardine Matheson	92nd	+1	3.4	1.2
15104	Multiplex N.V. (AmerSE)	245	-5	7.5	3.1
15750	Record Holdings (SEA)	25	-1	2.7	4.9
2516	Record Holdings 10% Prf (SEA)	108	+1	1.11	

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## THE MONDAY PAGE

ANTHONY HARRIS  
in Washington

THE OLD YEAR is going out in confusion on this side of the Atlantic.

Policy over the dollar is in a mess, with both the experts and the politicians taking unexpected sides. The Democratic race is becoming a farce, which is not a subject for this column; so is the bargaining over the budget com-

## Which way are hemlines going to go?

promise, a joke too grim for the present season. And women are confused: are skirts going up or down?

This is actually a statistically important fact: women's clothing seems at the moment to be the only weak sector in an otherwise pretty strong retail market. But how long can this strength last? The indicators say the economy is still picking up, but all the forecasters are gloomy.

Still odder to these English eyes is the fact that the monetarists are more worried about recession than anyone else, and are leaving it to the students of the real economy to worry about inflation. It is as if, in the first Thatcher squeeze, the 300 Keynesians had urged to squeeze harder, while Mr Gordon Phipps preached a dash for growth. A majority of the intellectual brothers of the gallant 300 are arguing an internal fiscal right-about-wheel, and everyone had better keep in step. The hard Chicago schoolmen, Mr George

Shultz must have vivid memories of his bruising encounters with Mr Helmut Schmidt when they were financial opposites during the Nixon dollar crisis, and it would only be natural if he now got a little enjoyable schadenfreude from German discomfiture over the falling dollar.

From the outside, the whole argument looks a great deal more theoretical. It is as if the policy designers knew very little about current political realities, while the market enthusiasts had forgotten how heartless market adjustments can be. Inflation and bankruptcy are market mechanisms, and highly effective too, as most Latin Americans can witness. But not optimal.

So long as neither school wins outright, achieving a dollar crash, or another largely meaningless international communique, there seem to be two possible routes to a tolerable adjustment - and fortunately we can stagger along with one leg on each path.

One is another crashette, bad enough to frighten the politicians into some serious policy-making. This is not without precedent even in an election year. It seems like her to start in the bond market than in equities this time, because producer prices are beginning to rise seriously, and overtime is jacking wages and salaries along at a brisk pace.

The other possibility is a trade recovery strong enough to restore some market confidence in the dollar. Those who think that this sounds like a Christmas fantasy should have a look at the remarkable table attached to this column. Our occasional contributor David Hale has been hovering among the volume numbers, and they are suggestive.

Capital goods account for only just over a fifth of total US imports, but for more than half the volume increase over the last year. This point has been missed because capital goods prices have not been rising like other import prices - the lead times involved are much longer. This is not another example of falling US competitiveness - exports of capital goods have been growing even faster. It suggests that industry, in the US led, no doubt, by foreign-owned industry - is gearing up for higher exports, or at least import substitution.

Oil rigs had much the same effect on the British trade figures in 1976, before they started producing oil. And even apart from that, the other volume figures do not suggest an import boom. With a stable dollar (perhaps, and with President Reagan's luck with oil prices), the trade news could improve quite quickly.

So perhaps this is a Christmas column after all.

	US TRADE IN REAL TERMS (\$ in 1982 prices, first three quarters)		% gain
	1986	1987	
Total imports	1245.1	1312.7	5.4
Cap goods imports	225.5	211.4	12.9
Consumer goods	221.1	228.8	1.2
Motor industry	197.9	202.5	1.9
Oil	218.6	229.1	4.8
Indust. supplies	216.0	217.1	0.5

THIRD QUARTER ONLY  
(Figures in brackets: percentage increase 9 months/9 months, 1986-87)

	Up 15.8%	(+12.9)
Capital goods	Up 0.5%	(+1.2)
Consumer goods	Down 2.6%	(+1.9)
Motor ind.	Up 0.9%	(+4.8)
Oil	Down 2.4%	(+0.5)

Capital goods account for 27% of the real value of the increase in imports over the first 3 quarters in constant terms, but more than 55% in real terms.

	US EXPORTS (in constant 1982 \$ - first 9 months)		% gain
	1986	1987	
Agricultural	93.3	105.5	13.0
All other	651.3	714.9	9.8
Among which:			
Capital goods	278.4	317.2	13.9
Ind. materials	186.9	208.4	11.5

was over they were too old to pursue their dreams. So we try to impose our dreams on our children. But our dream was based on having escaped 100 years of national humiliation. Our children do not have that sense of humiliation and so do not have the same dream. Parents press them to work hard, not to be lazybones and tell them what they would have done if they had had their chance. It becomes intolerable. Children will not accept the imposition of a dream.

In China, as elsewhere, the educated younger generation is the driving force for intellectual freedom. China is making greater efforts than many advanced countries to get Western and Third World literature translated. "This includes some wasted effort in my view. For example, Agatha Christie books are number one here because of the popularity of the film *Murder on the Nile*. But we have translated Freud in full and Kafka in full." But censorship remains. The Chinese version of *Lady Chatterley's Lover* is still banned? "Not at all. I recently saw my son reading it," says Ying.

Shortly after the interview the Chinese press carried more stories about the continuing ban on the book with a report that a large quantity of copies had been seized and pulped, underlining once again the divergence of ministerial policy and bureaucratic power.

Interview by Robin Pauley, Colina MacDougal, Robert Thomson and Steven Butler.

INTERVIEW  
Minister  
for  
showbiz

Ying Ruocheng, China's top film actor and Vice-Minister for Culture, interviewed in Peking

YING RUOCHENG is a chain-smoking, gravelly-voiced film star. His latest film, due for international release shortly, is Bertolucci's *The Last Emperor* with Peter O'Toole. But when he is not under the arc lights he remains in the spotlight in China where his job as Vice-Minister of Culture puts him in the middle of the debate about artistic freedom and the role of art and literature in a Communist society.

It is difficult to overstress the sensitivity of his position as an artist turned cadre. The privations in the Soviet Union are universally understood thanks to Sakharov, Solzhenitsyn, the Mandelstams et al. But the desperate plight of their Chinese counterparts, humiliated, banished and persecuted in physically and mentally degrading conditions, has been less graphically documented in the West.

But his confidence that liberal times have arrived for the much-oppressed and intimidated artistic community still seems not always justified. Few people have been stripped of their party membership this year, but those few include writers, journalists and at least one playwright.

One problem is that the political line keeps shifting. One week an adventurous book will be published; the next week a more prosaic work will be banned.

Another sign of continuing interference is the fact that the Golden Rooster awards - China's Oscars - have been put on indefinite hold. They should have been handed out six months ago but senior party officials regard two of the top three nominations as too sympathetic to the nation's third Chinese. The third film is alleged to be anti-party.

Yet Ying is determined that things should improve. "We must have creative freedom. A writer is only at his best when he writes what he wants to write and what he feels strongly about. We should not interfere with creative acts. We can criticize but we have no right to ban a play, suppress something or artificially promote a certain style. We have done all that in the past and we are not going to repeat those mistakes. The party must stay out of the way of culture for the sake of creativity," he says.

Chatting in a room in the part of the Culture Ministry that was once the home of Cai Yuan Pei, who was one of China's foremost intellectuals and Chancellor of Peking University in the early part of this century, Ying looks urbane and sounds plausible. Dressed in the same sort of faded cords, tweed jacket and smart crew-necked sweater sported by Wang Meng, the writer who is Culture Minister, he looks decidedly Western, a style enhanced by impeccable and idiomatic English.

But his confidence that liberal times have arrived for the more willingly they decide to interfere. They should resist. But I am sure that if you persist, the message will finally get across. We are trying."

But is artistic licence compatible with the central ideology? The role of art and literature in a Communist context has always been a problem. Mai Zedong argued that art's function was to serve Socialism and that adding "more flowers" to the brocade of Chinese culture" was a waste. Mao's ideas were conceived during decades of struggle, revolution and war. He used to say: "China has two armies, one military, one literary".

"As a figure of speech in wartime that is OK. But once we had united China we should have had a change of mentality. Unfortunately we did not change in time. A lot was still based on the wartime model and unfortunately we were heavily influenced by the Soviet interpretation of the role of literature and arts."

More unfortunate was the undesirable way we eventually threw off the Russian influence by posing as being to the left of the USSR on every single issue. This included ousting the Soviets on repression of artistic freedom. They punished a Bohemian writer so China punished a Bohemian writer.

But that destructive period is over. You simply cannot have Big Brother standing over you when you are writing a novel, Ying declares. The modern debate now centres on whether art can be socialist by entertaining the masses and when creativity becomes heresy.

"The law and not the party should be the benchmark. It is not up to us to decide what is obscene. Subversion, too, has to be governed by law and not left to a cadre. Public opinion is also important and we are trying to encourage criticism and counter-criticism for their own sake rather than with a political background. So we will have controversy, but it should be constructive rather than dangerous."

Ying warms to his theme, enjoying the debate enormously and colouring his conventional speech with his acting skills using the full range of vocal tones and using his hands and the omnipresent cigarette to punctuate and underline his points, making the interview a performance in itself.

"I know what the problems are. Running the People's Art Theatre in Peking means I know what I do not want to be. I should not have a change in that as an actor I objected to in officials. I am here because I am supposed to understand showbiz."

But does this mean that all is well and that the fears of the artistic community that freedom is curtailed and could be snuffed out again are ill-founded? "No. What I am saying is that we want to encourage the artistic community. But what I have said may not all have materialized yet. All bureaucratic interference will not easily disappear. Things like that die hard. Sometimes I hate to go to the theatre because I am afraid of what will happen to me. Some people were stunned by the student protest and the resignation of Hu Yaobang [as party general secretary]. But very few stopped what they were doing or changed course. This is quite different from the mentality during and just after the Cultural Revolution when the atmosphere made it impossible for artists and writers to continue working. Hu was responsible for changing that and he did very well. Writers and artists remember him to this day as a benevolent influence. He said these people should be protected, not persecuted." Ying obviously admired Hu greatly and is reflecting his own emotions when he says: "The artistic community was dismayed about the fall of Hu and were worried. But the difference from earlier years is there was not undue interference."

However, his next anecdote suggests otherwise. As soon as Hu fell it was clear that the conservatives were again getting into their stride. Ying went scouts to see if I say something positive or negative.

"You are watching like hawks to see when and if we clap. The presence of anybody including Deng Xiaoping in the audience does not mean a production is good or bad. He is a member of the audience. It has nothing to do with politics or policy and we are not going to start a political campaign because of one play. It will take quite a while to dispel this sort of problem. We put a very strong anti-Western play into the China Arts Festival and announced that this did not mean it was approved or disapproved. We just wanted it staged and done decently. But since that day that play has never once been criticised again."

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## MANAGEMENT

# The tricky task of tickling taste-buds

Lisa Wood on the strategy devised by the UK-based Rowntree aimed at satisfying the Continental palate for confectionery

**NEARLY 20 years ago** Rowntree, the York-based confectioner, faced with little volume growth in its traditional markets – the UK and the White Dominions – had the option of expanding either into the US or Continental Europe.

It plumped for the Continent. Rowntree believed that the confectionery industry there was more fragmented and the opportunities for growth were greater than in the sophisticated US sector.

"The task was enormous, and one which few British food companies have attempted," says Gordon Neal, deputy chairman of Rowntree's European region, which excludes the UK. "If we had known then what we know now we might not have attempted it. The pay-back might not have been acceptable."

The group, which subsequently also entered the US confectionery and food retailing market, has now built strong Continental sales of its brands, which include Lion chocolate bar, Polo mints, After Eight chocolates and Quality Street mince pies.

Rowntree now claims an estimated 8 per cent of chocolate consumers from block chocolate bars and low cost sugar confectionery sales in its six major Continental markets. But margins are still much lower than in Britain and profit growth has been bumpy.

However, there is growing evidence that Rowntree may have got its European operation right; last year's trading profits were \$7.8m (\$3.4m in 1985) on turnover of \$284.7m (£236m in 1985). The UK region in 1986, in comparison, made a trading profit of \$47.9m on sales of \$612.6m.

The European region, with its headquarters in Paris since 1985, takes in manufacturing plants in West Germany, France and the Netherlands, with distribution companies in Italy, Belgium, Spain and Sweden.

Exports from Rowntree's UK plants to the Continent started to build up in the early 1970s. However, the volatility of sterling during the decade encouraged Rowntree to seek to source products on the Continent rather than export them from its UK factories. "In the area of fast moving consumer goods you cannot adjust pricing to costs on

short term currency changes," says Neal.

European capacity was brought on stream quickly through acquisitions and capital spent on new plant. In France, for example, Ibled and Menier, both strong local producers of chocolate, entered the Rowntree fold, while in 1977 Lanvin, with a plant in Dijon, was acquired.

"At the time," says Neal, "there was a strong belief (among the Board) that expansion would be very rapid. There was a great willingness to invest in plant and equipment."

The master plan was to advance several Rowntree brands on as wide a front as possible. The challenge also took up by competitors such as

plant, built in the 1970s, which is still not working at full capacity.

The lessons learnt were to make a much closer examination of local markets, and to focus on a number of key brands. This task has been eased by changes in the marketplace, with Europe adopting the snacking habits of America and Britain.

Rowntree now believes it has established a successful formula for focusing marketing effort on specific brands for a national market. It is currently applying such a strategy to West Germany, where, with its brand sales has been more problematic than France, and on the Spanish market, where it has recently set up its own distribution company.

The company says its growing confidence in this area is partly a product of time spent on the establishment of local management teams who combine a knowledge of their national market with an understanding of group strategy. Neal says: "In the early days we did not know if we were hiring the right local people. All the signs by which you judge people in the UK – accents, education and previous employment – were different."

Jean Guerin, an astute 51-year-old Frenchman, is the chairman of the European region. This was created as a single entity in 1986 when Rowntree regrouped all the company's activities into four separate geographic regions. Previously the European activities were directed by a divisional board based in York.

Guerin, who joined Rowntree in 1971, says that basing the European operations in Paris was a critical step in the operation's development as was his appointment to the Rowntree board. "Continental Europe is now directed by Europeans, rather than a group of people in York," he says.

Guerin talks much about "Europe". He says: "There is a feeling among Continental European managers that the EC exists." He has reached this view by travelling widely in Europe and listening to his own managers. He expresses dismay that it is a feeling not shared by most UK companies.

His senior managers are drawn from several national backgrounds. Some are British but most have worked on the Continent for several years and think like Europeans, according to Guerin. "We move our senior people around a lot," he says, "so that we have a group of 25 or so who have a knowledge of several countries and speak three or four languages."

English is the official language in the European region, not, insists Guerin, because Rowntree is British but because it is a common language.

When it makes an acquisition, Rowntree tends to retain the existing management. However, says Guerin, "One of the first things we do with a new company is to implement our reporting systems to make sure we are achieving the same target. So we tend to put one of our own employees in place as finance director."

A sophisticated financial reporting system was introduced in the early 1980s in Europe because of the nature of the production arrangements.

This was because, in addition to making locally sold brands, individual factories concentrate on selected Rowntree brands which are then marketed in other countries. For example, all the Continental requirements for Kit Kat are made in Hamburg, similarly Quality Street in Dijon and Lion Bar in Paris.

However, this system threw up problems. If, for example, the Italian company made a major effort to sell Kit Kat, made in the Hamburg factory, most of the "financial credit" went to the German company. This system, says Guerin, distorted the true picture of national effort.

In addition, national companies importing products from factories in other countries were tempted to increase prices so as to boost margins and thus their



Jean Guerin: "Continental Europe is now directed by Europeans"

own results. Such local initiatives – a case in point was the launch of the Lion bar in West Germany in 1981 – could jeopardise sales in those markets.

"It is something which could not happen now," says Guerin, "in order to give credit to those national businesses making major marketing efforts, a system now allocates the profit margin accordingly."

Guerin says: "We wanted a coherent pan-European approach whereby we could judge the different operating companies. A traditional accounting system is misleading in this context."

A further problem has tackled has been the diversity of products. Traditionally, European markets have demanded products geared towards their individual market because standard retail prices are geared to product weights.

For example, this meant that five-finger Kit Kats were made for France and three-fingered ones for Italy. This inefficient use of plant led to a lowering of production margins.

"A prime challenge now is to develop systems for global marketing within the Continental market," says Neal. He points to the group's Nuts business in the Netherlands, acquired in 1979, where a halving of the number of the Nuts brand pack sizes has led to a lowering of costs. This has led to a knock-on effect on retail prices which Neal believes has led to a 20 per cent increase in sales over the past year.

In this development has come a more pan-European approach to advertising. Neal says that this has been a significant challenge.

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## Management abstracts

### Expatiate selection and orientation, R.J. Stone in Human Resource Management (Australia), Aug 86 (4 pages)

Looks at the stresses likely to arise for employees and families when transferred overseas; covers sex, age, education, hobbies, religion, marital stability, health, personality, languages and culture shock. Its focus is on problems specific to countries in South-East Asia and the Far East.

### Introducing computer-aided design into a small company, P.W. Prickett in IEE Proceedings - Part A (UK), Jul 87 (4½ pages)

Describes how an anonymous small company, engaged in the design/manufacture of gaming and amusement machines, introduced CAD system; outlines company background, and the motivation behind the acquisition, principally to simplify the layout, drawings and final artwork involved in printed circuit board design. Details the criteria for equipment selection and how systematic testing of the chosen system was used to confirm selection. Claims that it is conceivable they could return to the previous method.

### Reducing drink with drink, C.T. Twomey in US Industrial Society Magazine (UK), June 87 (2 pages)

Briefly discusses the conclusions and recommendations of a report by the International Management Association of Japan to establish to what extent the managerial resources of Japanese corporations have been applied to their foreign subsidiaries.

### The potential for internationalization of Japanese management, Management Japan (Japan), Spring 87 (3 pages)

Briefly discusses the conclusions and recommendations of a report by the International Management Association of Japan to establish to what extent the managerial resources of Japanese corporations have been applied to their foreign subsidiaries.

### Classifies these as negative (those not acceptable to the local environment) and positive (which can be assimilated). Puts forward an action programme for encouraging the transfer of positive resources, including which step as language training, discussion of local problems, and encouraging delegation of authority to subsidiary management.

### Reducing turnover of new hires, A.J. Biunocore in Management (US), June 87 (6 pages)

Points the finger at those companies which work hard at attracting new professional employees, and then virtually ignore them for the first critical months of their employment – forcing them to feel confused and helpless, and to end up resigning. Argues that this can be avoided if a policy of mentoring is adopted to smooth assimilation into the organisation's culture. Discusses how to identify suitable mentors, and the main elements of the mentoring process.

### Strategy consulting – a short-cut start, A. Fawcett & G. Lunn in Long Range Planning (UK), June 87 (12 pages)

Discusses the principal contributions to the UK strategy consulting industry drawn from the academic community, the business sector, and management consulting firms, and explores the relationship between consultants and their clients. Offers guidelines to managers contemplating the use of consultants in order to get the most out of the relationship.

terms of released energy, confidence and cohesiveness among participants.

### Premises-related costs, Facilities (UK), May 87 (5 pages)

Outlines the approach taken by a leading UK financial services organisation to the setting, monitoring and control of premises-related costs for its head office group and 130 sales branch offices; outlines the organisation of its premises and office services department, its monthly reporting schedule, and a sample of budget checkpoints; describes the budget-setting procedure and how it is monitored and controlled.

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These abstracts are condensed from the advertising journal published by Anbar Management Services Ltd. The original article may be obtained at a cost of £6 each (including VAT and post and packing) from Anbar, PO Box 23, Wembley HA9 5UD.

problem were legion. First there was naive optimism over changing consumer eating habits – a challenge which Rowntree says was more difficult than fighting the local competition. Neal says: "In the Netherlands, for example, we decided to launch Tooty Frooties, a children's brand, in the sugar confectionery market. The launch went like a damp squib. The reason? We had simply not taken account of the fact that the sugar confectionery market there was far cheaper, simpler products. After nine months we gave up. We either did not have the money or the courage to go on."

In addition, the broad-brush approach, with a dilution of total marketing spend on a wide range of products, increased total sales but reduced margins. Concentration of marketing resources on smaller numbers of brands was another lesson learned, says Neal. One outcome has been a couple of monuments to the York management's over-optimism, including the Hamburg Kit Kat plant.

Exports from Rowntree's UK plants to the Continent started to build up in the early 1970s. However, the volatility of sterling during the decade encouraged Rowntree to seek to source products on the Continent rather than export them from its UK factories. "In the area of fast moving consumer goods you cannot adjust pricing to costs on

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European capacity was brought on stream quickly through acquisitions and capital spent on new plant. In France, for example, Ibled and Menier, both strong local producers of chocolate, entered the Rowntree fold, while in 1977 Lanvin, with a plant in Dijon, was acquired.

"At the time," says Neal, "there was a strong belief (among the Board) that expansion would be very rapid. There was a great willingness to invest in plant and equipment."

The master plan was to advance several Rowntree brands on as wide a front as possible. The challenge also took up by competitors such as Mars, was to convert Continental consumers from block chocolate bars and low cost sugar confectionery sales in its six major Continental markets. But margins are still much lower than in Britain and profit growth has been bumpy.

However, there is growing evidence that Rowntree may have got its European operation right; last year's trading profits were \$7.8m (\$3.4m in 1985) on turnover of \$284.7m (£236m in 1985). The UK region in 1986, in comparison, made a trading profit of \$47.9m on sales of \$612.6m.

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The master plan was to advance several Rowntree brands on as wide a front as possible. The challenge also took up by competitors such as

Mars, was to convert Continental consumers from block chocolate bars and low cost sugar confectionery sales in its six major Continental markets. But margins are still much lower than in Britain and profit growth has been bumpy.

However, there is growing evidence that Rowntree may have got its European operation right; last year's trading profits were \$7.8m (\$3.4m in 1985) on turnover of \$284.7m (£236m in 1985). The UK region in 1986, in comparison, made a trading profit of \$47.9m on sales of \$612.6m.

The European region, with its headquarters in Paris since 1985, takes in manufacturing plants in West Germany, France and the Netherlands, with distribution companies in Italy, Belgium, Spain and Sweden.

Exports from Rowntree's UK plants to the Continent started to build up in the early 1970s. However, the volatility of sterling during the decade encouraged Rowntree to seek to source products on the Continent rather than export them from its UK factories. "In the area of fast moving consumer goods you cannot adjust pricing to costs on

short term currency changes," says Neal.

European capacity was brought on stream quickly through acquisitions and capital spent on new plant. In France, for example, Ibled and Menier, both strong local producers of chocolate, entered the Rowntree fold, while in 1977 Lanvin, with a plant in Dijon, was acquired.

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The master plan was

## ARTS

## Cinderella/Covent Garden

## Clement Crisp

On Saturday night *Cinderella* gave the impression of having been decently embalmed at the Opera House. There lay Ashton's ballet, tricked out in its new decorations, smiling faintly, and dead. It was all very proper, and many of the audience may not have noticed that the loved one had passed away. But for some of us old *Cinderella* hands the absence of emotional and musical life in the performance was distressing.

It is a commonplace that a hamlet dies at every curtain-fall, to be revived by its cast at the next presentation. The trouble on this occasion was that none of the evening's principals could provide an iota of that galvanic force which might impel the production into some semblance of life. Cynthia Harvey, returned after a period of injury to make her debut as the heroine, danced impeccably, every step clear and rhythmic, and commuted little of the emotional pathos of the role. Jay Jolley as her prince lacks a sense of ardour, technical or emotional; the Ugly Sisters of Derek Deane and David Bintley have yet to know who they are. Their readings are clever, but based upon a vacuum, where the Ashton/Helmann originals plainly had dramatic or actual presence.

## Cinderella/Crucible, Sheffield

## B.A. Young

To be honest, it hardly matters which classic pantomime tale they use at the Crucible for the stars are the kids in the audience. They are adept at picking up every hint from the stage, and they shout louder and more readily than any kids I have encountered. This year, we have a *Cinderella*, with no credit in the programme for the script; and except for the heroine herself (Stephanie Johns), Prince Charming (Leslie Ash) and Dandini (Debbie Norman), all as attractive as the parts demand, the cast consists entirely of comics. The house was full and enthusiastic, and this is what pantomime is for.

Buttons has most of the comedy. He is played by Bobby Knutt, who has become as regular at the Crucible as the snooker. He treats the children like a universal uncle and has a talent for persuading times on the stage to do acts of their own. He knows all the shop-names and television-names. He looks the same in any part he takes,

## Because We Must/Sadler's Wells

## Clement Crisp

How thoughtful how fitting that Sadler's Wells should mark Advent and the period of the Nativity with a production both vulgar and obscene. The last the management can do, though, is to remove the portrait of Julian Baylis from the theatre's coffee room. Miss Baylis, a woman of profound Christian belief, made the present building and its audience possible, and the whirling noise that I heard through some of the din of the Michael Clark show that opened on Thursday was probably "The Lady" spinning like a lathe in her earthly resting place.

The Clark show, with its egotistical crudeness, its grubby jokes, and a most offensive sound-track of a whore seeking to titillate some hapless and solitary telephone caller, divides into two parts. The first, *Pure Pre-Scenes*, has been seen, and is the customary exercise in ragamuffin antics which suggest that, in his mid-20s, Michael Clark is suffering from delayed adolescence.

The second half of the evening begins with the cast in handsome white outfits moving discreetly

to four repetitions of the National Anthem. Chorus super-vision until the arrival of Pestalozzi's *La Sylphide* for the second act of *La Sylphide*, when the dancers, led by Mr Clark, are deployed in some agreeable assemblies. And then, because of *La Sylphide's* Highland location, a Pipe-Major joins the fray, and Mr Clark reminds us of his skill in Scottish dancing, and later in some positively Bourbouillonian steppings, of just what beautiful feet and dazzling technique he can display.

Because we *want* is for the reasonably young – but abominably not for children – who are still innocent enough to react to Clark's astute realisation that vicarious rudery and what looks to me like vicarious choreography are an irresistible mixture. It is a saturnalia for voyeur, and I found it inexpressibly tiresome. Yet, ding dong merrily on high, the bells of the box-office cash registers will ring out to announce the presence of this Prince of Toad, and that seems to me to be what this time of year is all about for Sadler's Wells.

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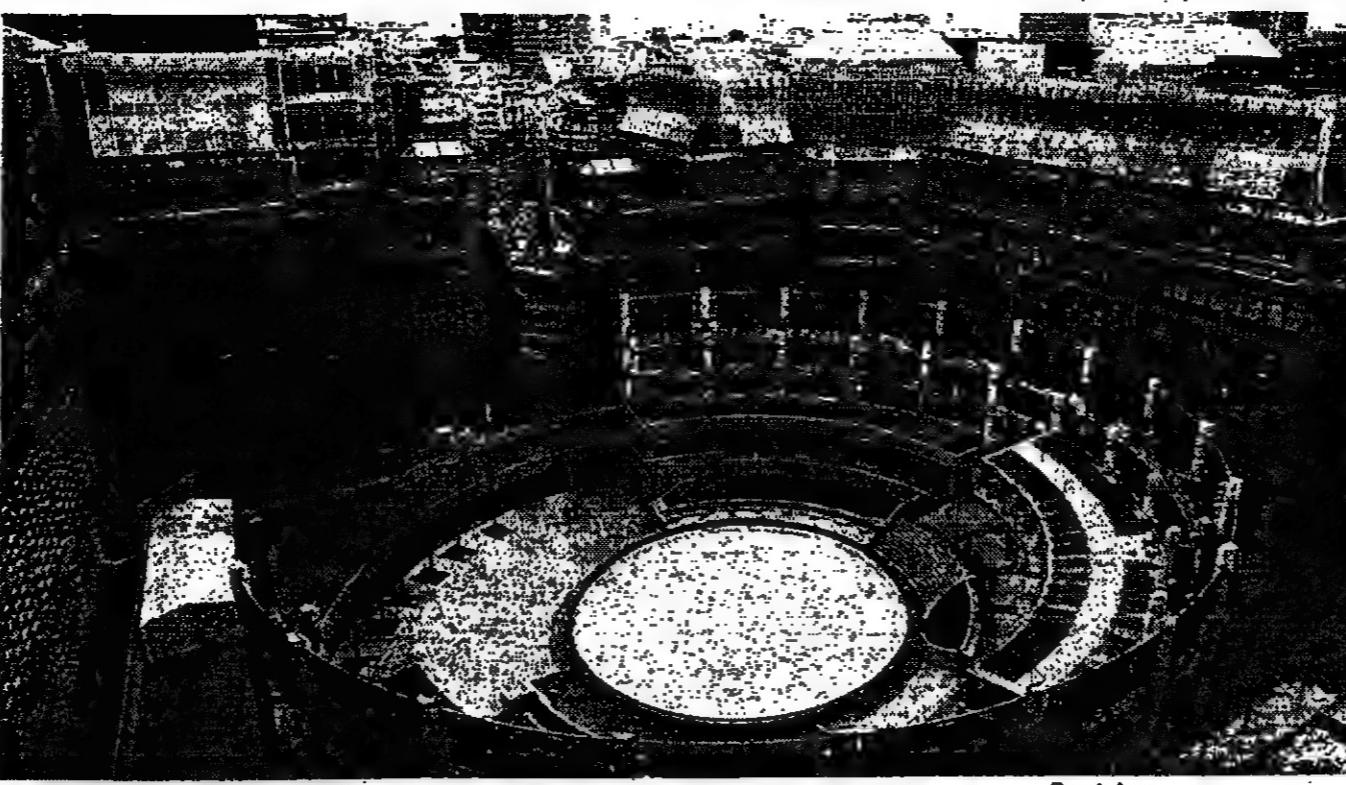
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The Broadgate Development

## Architecture/Colin Amery

## Born again on Broad Street

It all began with "Dancing check to check". As the Prince of Wales cut the red ribbon at the entrance to the outdoor skating rink, the band struck up, the rain fell down and Torvill and Dean whirled on to the ice.

It was difficult for a moment to think where I was. Along with crowds of other City workers attending the inauguration of Broadgate, I might well have imagined that New York's Rockefeller Center was starting its Christmas festivities. But wait a moment, where was the roar of that Fifth Avenue traffic and the soaring scale of the RCA Building? Where the Art Deco richness of those New York buildings of the 1930s?

Broadgate is by no means complete, but the opening of the first four phases around the new square gives more than an indication of what is to come. There are 14 phases in all, which will provide some four million square feet of highly serviced office space. As part of the deal with the British Rail Property Board and Rosehaugh Stanhope Developments, major changes will improve Liverpool Street Station, with a large area of office space created on "new land" over the railway tracks. The architects of the first four phases are Arup Associates, the principle designer being Mr Peter Foster; the architects for the next ten phases will be an American firm,

Skidmore Owings and Merrill.

The scale of the development is undeniably impressive and the addition of new public spaces must be welcome. But architecturally, what does Broadgate bring to London? Arup Associates have designed a series of office buildings that have become a recognisable building type. In Basingstoke, Arup designed two atrium centred office buildings which are the parents of Broadgate in these many of the elements such as the rooftop planting, the trellis-like link to the buildings and the moderate height had their beginnings.

If you come on foot from Finsbury Circus towards Liverpool Street, you now see on the site of the old Broad Street Station the red granite grilles of the first office block. It was sad to see those great pavilion roofs and the grand open staircase of engineer Baker's 1888 station disappear, but it was clearly a doomed time when the willow here took root on the tracks.

The new building reveals all its vocabulary to the street. It is very much the current approach if certainly adds interest and if carried out in good materials can be very effective, although nothing can disguise the fact that all four of the first phase buildings are essentially the same. At ground level they will have some shops and restaurants and an arcade will link the offices to the railway station.

The Central Square is the major feature that marks out this development as something special. The ice rink, which will be paved over in the summer, is surrounded by a circular double row of columns that support, like shelves, some terraces and a restaurant. It is a very welcome fact that the public routes through and between the buildings are at ground level and not stuck up on pilotis like so many of the developments of the 1960s. The main square is paved over in travertine and the circular open wall around the ice rink supports trellises of plants. I find this sort of climbing frame to be a very pleasing element in the scheme; it may conceivably be a problem in the summer but at the moment it feels like a strangely arbitrary interpretation of the space behind a grid of granite hung like a lowered portcullis on all sides. Like a Muslim screen, this device succeeds in lessening

the impact of the scale of the building by the simple trick of dividing the facade into smaller elements.

This layering of buildings is very much the current approach if certainly adds interest and if carried out in good materials can be very effective, although nothing can disguise the fact that all four of the first phase buildings are essentially the same. At ground level they will have some shops and restaurants and an arcade will link the offices to the railway station.

The developers must be congratulated on commissioning major works of sculpture by Botero, Serra and Segal for the site.

Place Broadgate alongside the London Wall with its upper level walkways and it becomes a paragon of common sense and commercial thinking, yet by the architectural standards of New York's Rockefeller Center Broadgate is only a starter. Until it is entirely complete, its mixture of uses does not offer a great deal of daytime activity to make this part of the City more lively. Eventually I hope that the children of Spitalfields will be able to skate on the ice at weekends and that a major refurbishment of the Great Eastern Hotel will help to bring some life to the area than office workers.

The later phases, by Skidmore Owings and Merrill, look less right than the Arup scheme. A rich use of materials, including sculpted blocks on Bishopsgate, and varied skyline pieces on architectural niches that is much needed. By the standards of the 1960s Broadgate is advanced; by the standards of the Rockefeller Center of the 1930s, both architectural and in terms of a rich urban mix, it still has some way to go.

As the shops and sports ele-

## The Cabinet Minister/Manchester

## Martin Hoyle

When an elderly gentleman of blameless character refers to his flute-playing as "my only vice", you know he is in for trouble. If he is a Pinter character you can guess that his wife will be responsible, a spirited filly bolting into indiscipline before skeletons are extracted from cupboards to be respectfully mounted along with the hunting trophies.

This Pinter comedy at the Royal Exchange dates from 1890, after *The Magazine and Dress-Dish*, before *The Servant and the Servantess*. Marital cross purposes are sparked by the extravagance of Lady Twombley, wife of Sir Julian, the unimpeachable politico of the title. Kitty is forced by her moneylenders to introduce them into high - well, Scottish baronial - society.

Before the blackmailers are foiled, we meet some almost

the replies. Very murderous, Japan.

For modern tastes the smokiness that derides Mrs Gaylustra (half a lady, the other half a dressmaker) is embarrassing. Even more so her swarthy money lender brother, Joseph Lebanon, guzzler, arriviste and schemer. The director Graham Murray recently had some trouble with Jewish opinion over *The Merchant of Venice*. He may expect some more, notwithstanding that he is himself Jewish and that Philip Walsh plays with unabashed comic attack looking like a Levantine Terry Jones, who is funny and finally likeable.

The comedy never quite ignites. The production style seems too heavy: are late Victorian aristos such an extraterrestrial conception that they can only be grotesques? Where actors

can draw modern parallels, the humour hits the mark, as when a languid spendthrift casually proposes and is coolly accepted by an equally off-hand belle. ("Be careful of my hair. It will not be dressed again before lunch").

Frank Thornton's ministerial husband suffers from the character's passivity: the bell is in his wife's court and Susan Fleetwood works like a Trojan, ringing vocal variations unsuspected in the human larynx. Haydn Gwynne makes Mrs Gaylustra come into a vivid adventure: bewitching costumes – between crinolines and the Edwardian hour-glass look, though an Art Nouveau jewel box is surely pre-nature – by Terence Eney, and John Brinkley's set designs and costumes for conservatory and Colonial Castle are wonderfully sumptuous. As yet the mood is bumpy. More relaxed and it should be fun.

## Arts Guide

December 18-24

## Music

Koto, Japanese mandolin. (Thur.) (461 3173)

## TOKYO

NHK Symphony Orchestra (NHK Hall); Boris Bokunov conducts Beethoven 9th. (Mon-Thur.) (465 1780, 464 4280). Kodo (Theatre Apple, Shinjuku). Virtuosic drum ensemble which employs a wide range of traditional Japanese drums and has a repertoire ranging from folk music to the avant-garde. Ends Dec. 27. (207 5588).

Toshiba Symphony Orchestra (Tokyo Bunka Kaikan, Ueno). Rafael Frühbeck de Burgos conducts with Jane Mengedoht (soprano), Erwin Stephan (tenor), Ingemar Riss (bass), Valdimir de Vito (bass), Beethoven 9th. (Wed.) (223 6191).

Mitsue Kobayashi (Tokyo Bunka Kikan Recital Hall). Bach Goldberg Variations (Jarpachord). (Thur.) (501 5633-6).

Sawai Kazue's Eye to Eye (Sogenji Hall, Aoyama). Modern music for

Netherlands Philharmonic (Tue)

Utrecht (Vredenburg). Handel's Messiah with the choir of the Utrecht Oratorio Society and soloists conducted by Johan van der Kamp (Tue).

Leeds International Festival of the Netherlands. Beethoven 9th. (Wed.) (207 7800).

Amsterdam (Nieuwe Kerk, Dam Square). Bach's Christmas Oratorio with the Leiden Chamber Choir. Leonhardt, with Bob van Asperen, harpsichord; Sweelinck, Huygens, Verdi, Hollander. Monteverdi (Mon). (61 61 81).

Milnigan (Vereniging). Daniel Sergio Tiempo, piano; Beethoven, Schumann, Chopin (Wed). (22 11 26 57).

NETHERLANDS

Amsterdam (Nieuwe Kerk, Dam Square). Bach's Christmas Oratorio with the Leiden Chamber Choir. Leonhardt, with Bob van Asperen, harpsichord; Sweelinck, Huygens, Verdi, Hollander. Monteverdi (Mon). (61 61 81).

Milnigan (Vereniging). Daniel Sergio Tiempo, piano; Beethoven, Schumann, Chopin (Wed). (22 11 26 57).

## NEW YORK

Orchestra of St. Luke's (Carnegie Hall). Blanche Moyse conducting. Benita Valente soprano and the Blanche Moyse Chorus. Bach (Mon). (247 7800).

Juilliard Concerts (IBM Gallery, 50th and Madison). Stoyanov, Brusilov, Bozai, David (Mon, 5). New York Chamber Orchestra. All-Bach programme (Tue, 6). Frei, Elizabeth Rich, piano, and Rolf Schutte, violin (Merkin Hall). Goodman House, 97th of Broadway (All-Beethoven programme (Mon) (362 8719).

WASHINGTON

Choral Arts Society of Washington (Concert Hall). Christmas programme (Tue). Kennedy Center (254 2770).

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## You Never Can Tell

## Michael Coveney.

The great question in Shaw's perennially entertaining comedy is not "How?" but "Who's your father?". The reunion of the Clandon family with the peppered Scopeman who is remembered by his children only for the whip he took to them has an almost late Shakespearean elegiac quality about it.

A Gulf of 18 years of separation is bridged in conventional comic form, while the eldest of the offspring, the second generation feminist Gloria Clandon, is romantically besieged by Valentine, an impudent "five-shilling" dentist in Turkey.

The Devon seaside setting is all part of the play's holiday atmosphere, with lunch taken on the Marine Hotel terrace of company indulged in during a fancy dress ball, coloured lanterns and funny noses to the fore.

The presiding genius is the Waiter, also known as "The Wicked Waters", one of Shaw's wisest and most delightful creations. He is a son, an eminent QC, Walter Bohm, whom he kept until he (the son) was 37 and who now descends, with his wife, Irene Worth, to the stage. The Waiter's snarlingly self-absorbed vampiric interpretation, to untangle the legal knots.

Shaw wrote the play for the Haymarket in 1898, but wrangles unrehearsed led to its withdrawal and it became a favourite of the Victoria Palace Theatre in the first decade of this century. Its popularity since then has never waned, and this revival by Tony Robertson, first seen at the Theatre Royal, Croydon, in September, is light, airy, a little unevenly cast, but thoroughly enjoyable. It rivals, but no way eclipses, my memories of the wonderful presentation on this same stage 20 years ago.

On that occasion Judy Campbell was the Darwinist pamphleteer Mrs Lanfrey Clandon, a woman given to diagnosing others' problems while covering up her own, with her children, in exile on Madeira. Irene Worth now finds a moving frankness in the Waiter's wig.

Some of the acting is fair compensation, especially Jenny Quayle's as an eloquent and spirited Gloria, touchingly broken open by Valentine's (*Ferine Wilson*) profession of adoration.

Abigail Cruttenden and Harry Burton do what they can with the insufferable Clandon swine, and Frank Middlemass is a lovely Finch McComas, the conciliatory solicitor. Michael Denison roars gruffly as Crumpton, legs and gestures almost as stiff as the Waiter's wig.



Michael Coveney

## Gypsy/Liverpool Playhouse

## Martin Hoyle

*Annie, Get Your Gun* started life as a hymn to resilience in the teeth of adversity.

Having somehow missed the show until now, I wonder whether Liverpool Playhouse's ingenious small-scale production of *Gypsy* (Kellgren) with its jaunty five-piece band under Ian McLellan and splendidly elliptical sets by Candida Boyce is lacking some element of glitz pizzazz. More important than sheer opulence, however, is the rumbustious conviction that I suspect would come as second nature to American performers when British players seem trifly self-conscious. The trio of strippers who bump and grind through that raucous hymn to novelty in nudity "You gotta get a gimmick" are putting on an act – very well in the case of Debi Thomson, Cazz Scattergood and Julia Hampson, but still an alien turn, like Germans doing Gilbert and Sullivan.

## FINANCIAL TIMES

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Monday December 21 1987

## Not breaking the mould

**THE BEST** that could be said of Mr Steel's decision to force the pace and seek a merger between the Liberals and the Social Democrats even before the results of the last general election had been fully analysed was that he wanted to get a new party in place to prepare to fight the next election as soon as possible.

Mr Steel has not yet been shown definitively to be wrong. The British political landscape in two or three years' time may look quite different from today and presumably that is the horizon at which he is gazing.

Yet what seemed a precipitate, second thoughts decision in June looks no less dubious in December. For a start, Mr Steel failed to take Dr David Owen, the SDP leader, even part of the way with him. It may be argued that Dr Owen was unduly churlish in opting out of the merger negotiations from the beginning rather than seeking to channel them into a more appropriate course but that is water under the bridge. The facts remain that Dr Owen is a formidable political figure and is likely to keep control of a sizeable rump of the original Social Democratic Party. That is not what the idea of the merger was meant to be about.

If the new party is formed – and it is hard to see how its proponents can not easily go back to square one – it is almost bound to have slenderer prospects of its own. Mr Steel himself will not make it clear whether he will stand, but must know as well as anyone that he is in danger of looking a bit tarnished. Mr Robert Maclennan, who has presided over the merger talks for the SDP, is full of good intentions and intellectually able, but hardly sets the house on fire. There are others, like Mr Alan Beith, the deputy Liberal leader, who could make a stab at the job, but it should be remembered that we were supposed to be talking about a potential alternative government, not a variant on the old fringe Liberal Party.

**Common factor**

Besides, it will not be forgotten that the Liberals under Mr Steel have made attempts at a political breakthrough before. There was the Lib-Lab pact of the late 1970s, then the Alliance with the Social Democrats. Now there is the proposed new party. A common factor of all these attempts is a tendency to end in tears. Even when the Alliance was riding high in the opinion polls and winning by-elections, internal problems were not

resolved. The Liberal Assembly in Eastbourne in 1986 voted against the Alliance defence policy without much thought for the harm that would do to the standing of the Alliance as a whole. After the general election the personal animosities between the founding members of the SDP came into the open.

Some of the old failings

and perhaps incompatibilities were

apparent at the meeting of the Liberal Council in Northampton.

In the Council it may have

been disagreement

attempted to write a committment to NATO into the preamble

to the new party's constitution.

That is not where such a policy

statement belongs. Yet it was

done and, when the Council

rejected it, Mr Steel was made to

look as exposed to the whims of

his party activists as he did at

Eastbourne. He said yesterday

that he would fight for its resto-

ration, but he has started to look

like a man bogged down in inner-party battles.

### Another option

The argument about what the new party should be is not

in itself important, except that a

party that cannot agree on its

objectives in terms of first secur-

ing power and then knowing

how to use it.

The impression given to the

outside world is that the pro-

posed new grouping is seeking to

establish a constitutional frame-

work before seeking broad elec-

toral support. Such an approach

has not previously been a recipe

for success in British politics. A

political movement is built at

least as much from the bottom up

as from the top down. It is

one thing to say that the country

wants another option between

Mrs Margaret Thatcher's Conser-

ative Party and Mr Neil

Kinnock's Labour Party; it is

quite another to persuade the

electorate that such an option is

seriously on offer. Moreover, the

big parties may change in the

meantime.

Still, as Mr Steel could say,

these are early days. There has

not been a single by-election in

the new Parliament and the

Labour Party has shown little

sign of recovery. The role of the

old Liberal Party in giving a

bright future to the late

1970s than the Alliance with the

Social Democrats. Now there is

the proposed new party. A com-

mon factor of all these attempts

is a tendency to end in tears.

Even when the Alliance

was riding high in the opinion

polls and winning by-elections,

internal problems were not

broken.

**Power struggles**

There is much sympathy in

Eastern Europe for Gorbachev's

argument that, taken too far,

centralised control can lead to

economic and political suffoca-

tion. But there is scant evidence

of any ground swell of support

for his drive for economic reform

and more democracy.

The replacement of the Brezhnev

generation by that of Gor-

bachev could provide an historic

opportunity for change, if the

process can be carried out with-

out giving rise to crippling

power struggles between reform-

ers and conservatives.

Husak, the first of the Warsaw

Pact's five septuagenarian lead-

ers to step aside, does appear to

have avoided, or at least pos-

poned, such struggles by instal-

ling the lacklustre Milos Jakes as

his successor. Jakes is no

reformer but his proficiency at

swimming with the tide could

prove useful both to his country

and to Moscow in ensuring a

smooth transition during a

period of potentially destabilis-

Charles Leadbeater reports on the problems facing the NUM in the run-up to its presidential election

## Weighed down by disillusion

WHEN Woolley colliery closes this week for Christmas, it will close for good. But as the men willingly pack their bags, Woolley's most famous former miner, Arthur Scargill, president of the National Union of Mineworkers, will be preparing to renew his fight.

The man's acceptance of the pit's closure will not dent his confidence in the run-up to the January 22 ballot on the union's presidency. To him, it will be yet more evidence that the NUM should fully endorse his strategy of struggle to oppose the industry's contraction.

In the 2½ years since the end of the 1984-85 strike, the union – beset by a more assertive management, pit closures, calls for the introduction of six-day production and the emergence of the breakaway Union of Democratic Mineworkers – has transformed itself with its self-righteousness, combined with an over-optimistic assessment of the effectiveness of industrial action, means that he maintains his principles at the expense of his members' interests.

His critics object to several aspects of his account of the class struggle and his apparently central role within it. They believe that his self-righteousness, combined with an over-optimistic assessment of the effectiveness of industrial action, means that he maintains his principles at the expense of his members' interests.

They maintain he is out of touch with the rank-and-file. As one of his key supporters in the North Yorkshire coalfield acknowledges: "If we had a vote at closure at the pits in the area, however profitable and secure, we would lose it. The men do not want to fight; they want to get out of the industry."

Mr Scargill also has little to say to that pragmatic streak within miners, evident in the 60 per cent increase in productivity since the end of the strike, which just wants to turn up to work, earn the incentive bonus and go home.

These criticisms cohere into a single question: "What has Arthur achieved?" He says he has negotiated three wage agreements, cheap coal for members and their families and led the union with a clear vision. His critics are more sceptical. One miner at Kellingholme, North Yorkshire, the largest pit in the country, says: "He led us in a disastrous 12-month strike and split the union."

Criticism of Mr Scargill has been led by the South Wales and Scottish areas of the union. But the most telling indication of the desire for a change of approach comes from Derbyshire and Yorkshire, areas which have traditionally been much closer to him.

Jack Taylor, the Yorkshire NUM president, says: "British Coal has made some big gains since the end of the strike. The workforce is demoralised industrially. For too long in this union we have thought that to predict a problem was to solve it."

The industry's transformation

and the strength of the British Coal management?

It will be a test of whether Mr Scargill's appeal – a powerful cocktail of history, morality, revolution at the market economy and defiant militancy – has endured the setbacks the union has suffered over the past four years.

His belief in the inevitability

of class struggle allowed him to

foresee attacks on the union and

the wave of pit closures, although others derided him at the time. One phrase echoes in his wake: "He always been proven right."

But, according to Mr Scargill,

history also issues moral imperatives.

He claims that the industry is littered with broken promises:

the Government has reneged on

investment plans, other unions

have reneged on promises of soli-

darity in the crucial strike. His

attacks on the breakaway union as a malignancy always draw the strongest applause at campaign meetings.

This culminates in an assertion

of the political, industrial and

moral necessity of struggle, with-

inches to the bone.

Included in a copy of "The Prince" by Machiavelli.

This month she had the last laugh when the swashbuckling Gringo was captured – after a vain attempt to hide under a bed. Quipped Mrs Aquino: "Who's hiding under the bed now?"

The Association of South East Asian Nations summit took place without a hitch despite grave fears that rightwingers would disrupt it. And the economy has started to bubble energetically, buoyed partly by increasing investment, but also by the F1 racing habit of immediately spending most of what is received in Christmas bonuses.

**Colonel dashed**

But the highpoint has been the

capture of Col "Gringo" Honasan

three months after he led the

last and most serious attempt to

overthrow the government.

He was not caught, however,

before the lively Philippine film

industry had produced a send-up

called "Gringo", starring an out-

rageously camp shadow of the dash-

ing rebel Colonel.

It is the latest example of the

political parades which appear

in these islands with delightful

irreverence only days after the

smoke of momentous political events has cleared – and which perhaps help Filipinos to come through turbulent times.

The film should have had one

more sequence. In September,

when Mrs Aquino's government

was looking particularly shaky,

one of the country's over-enthu-

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Monday December 21 1987

## CREDITS

### Barker & Dobson deal points to a busy year ahead

THE INTERNATIONAL loans market continues to thrive in the fall-out from the world stock market collapse.

Even in the usually placid week before Christmas, £1.6bn of new debt finance was arranged for Barker & Dobson, the owners of the Victory V, a fiery locomotive designed to help the long-suffering British withstand the winter.

The facility, to help in the finance of its audacious £2bn contested takeover for Dee Corporation, carries a margin of 1½ point and will be repaid in three parts: 35 per cent each after 18 and 30 months and the rest after three years. Underwritten by seven banks, led by Citicorp and Chemical Bank, it will be syndicated only when the offer becomes unconditional. With takeover bids financed by share offerings ruled out by the troubles of the stock market, bankers might see in the financing of this David vs Goliath bid signs of a better year ahead in 1988.

This week, though, the most arduous task faced by many bankers will be the scrawling of their signatures on a multitude of loan agreements to be completed by year-end.

Due for signing on Wednesday is the \$200m financing for Hidro-Electrica Espanola (Hidro), the Spanish utility. This loan, led by Manufacturers Hanover, represented the reopening of a market effectively closed to Spanish borrowers since the debt problems of another utility, Fuerzas Electricas de Cataluna (Fecsa), came to light last February.

It is a financing which has a somewhat unusual structure. The \$200m six-year deal originally carried a ½ point margin but the enthusiasm with which other lead managers joined the transaction apparently convinced the borrower that its standing was so high among international banks that it deserved a lower margin.

It got its way. An extra \$100m tranche, with a ½ point margin, was added and in general syndication, banks were offered a half point.

Stephen Fidler

## INTERNATIONAL BONDS

### Oil price fall dominates government sector

THE EUROBOND market is officially shut from today, according to the Association of International Bond Dealers, the market's rulemaking body. For a two-week period over Christmas, market-makers are officially released from the obligation to make prices to each other.

However, this will probably make little impact on the market. Last week most dealers were still officially committed to quoting prices to other professionals if requested, but were making little effort to get in touch with each other.

So business was virtually at a standstill, though dealers carried on adjusting prices in response to changes in the government bond markets. There, trading was dominated by the deflationary implications of the sharp fall in oil prices during the week.

A number of domestic bond markets staged a bounce in response to this, with the US long-term loans market the achievement of a record low margin for borrower from that country.

Morgan Guaranty and Bank of Tokyo International in Hong Kong were awarded a mandate to arrange a 10-year financing, with a 7½ year grace period, for the state-owned Oil and Natural Gas Commission. It carries a margin of ¾ point there, and up to 12 more banks are being sought to join the lead management group.

A flurry of corporate deals followed, a \$250m revolving credit arranged by Midland for News International goes up to \$300m; Statoil is increasing its active Eurocommercial paper programme to \$600m from \$350m, with Morgan Guaranty and County National being added as dealers and Shearson Lehman taking over from Salomon Brothers as arranger.

Several sterling commercial paper facilities were announced, of which the largest was one for \$500m for Bass arranged by J. Henry Schroder Waggoner Sun Alliance arranged a £100m programme through Barclays de Zoete Wedd.

Stephen Fidler

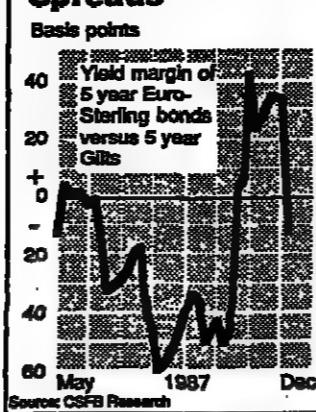
Retail investors based in Japan, Europe and the Middle East were displaying little or no interest in the Eurodollar market. However, investors in the US were still quite active.

Many were taking profits on bonds purchased in the immediate aftermath of the stock market crash. At that stage US investors had moved in to pick up bonds which had become cheap in relation to comparable issues in the domestic market.

This was because yield differentials over US Treasury bonds widened out dramatically, especially on corporate bonds, amid a worldwide flight to quality. But dealers say margins on corporate Eurodollar bonds are now back at roughly pre-crash levels, having narrowed by as much as 50 basis points since the market's worst point.

In the Eurosterling market, the main focus of retail activity was said to be switches from the Eurosterling sector into the gilt market as many bonds are now providing the same yield, or a lower one, than comparable government stocks.

## Sterling Bond Spreads



The relative resilience of prices in the Eurosterling sector is normal, reflecting the fact that retail investors are slower to sell than the institutions that buy gilts. But the trend has eased slightly, despite the stronger DM/dollar exchange rate, and the average yield rose from 5.98

to 5.97 per cent during the week. However, D-Mark Eurobond prices rose by around ¼ percentage point, but activity was thin, so a new DM150m bond for Thomson Brandt International, the French electronics company, was in little demand. This was quoted on Friday at less 1½ bid but earlier in the week it had been quoted by some dealers at levels close to its 2½ per cent fees.

In the Euroyen sector, shorter maturity bonds were being bought by some retail investors. This activity seemed to be inspired by the combination of the strong performance of the yen, which gained sharply against the dollar during the week, and the lack of interest rate direction in the bond market.

The Bank of Japan had made it clear it had no wish to ease interest rates any further, providing investors in the bond market with little incentive to lengthen maturities.

Many of these issues have been well received despite the year-end lull. Dealers said the issues had frequently been for well-known borrowers, while bonds overall continued to benefit from switches by investors out of the equity market.

Clare Pearson

### US waste group sold to Union Pacific

By Roderick Oram in New York

USPCL, the US waste disposal company specialising in hazardous materials, has finally agreed to be taken over by Union Pacific, the rail, trucking and natural resources group which has been stalking it for many months.

The \$28-a-share agreed bid, worth about \$415m in total, was slightly higher than the hostile \$25-a-share tender offer by Uspec last month. It was fractionally lower, though, than the offer Uspec rejected before the October market crash.

The latest offer was supported by Beard, an Oklahoma oil and gas company, but it will not tender its 28 per cent stake in Uspec.

Instead, Union Pacific said it would negotiate a takeover of Beard once the Uspec deal was completed. Union Pacific currently has 3.7 per cent of Uspec's shares.

Disposal sites are tightly regulated by the Government, so Union Pacific would benefit from integrating disposal companies' sites. Kneeces with its transport operations.

Union Pacific is paying a high premium of around 40 times Uspec's annual earnings to beef up its presence in this fast-growing business.

EUROBOND MARKET TURNOVER (£m)			
Primary Market	Secondary Market	Cash	FRN
Scriptures	1,107.5	333.5	4,671.3
Prev	1,343.7	100	3,670.0
2,023.7	100	4,667.8	
Prev	1,048.2	0.0	423.4
Secondary Market			
13,195.8	1,167.6	2,922.4	10,014.4
Prev	15,705.3	1,427.5	10,175.6
20,227.7	100	1,577.5	15,141.9
Prev	12,572.9	747.1	3,788.9
Total			
Credit	Euromoney	Total	
1,450.6	27,507.3	37,168.3	
Prev	1,510.1	27,507.3	37,168.3
2,140.1	24,926.9	40,299.0	
Prev	14,147.0	24,637.8	43,764.8
Week to December 17, 1987			
Source: ABD			

Deborah Hargreaves

### Lessons in market logic for bargain hunters

"IF YOU go into a store and you see that shoes are on sale, you usually buy them," argues Mr Peter Moon, at Chicago's Market Logic School. "But what does your average commodity trader do? He takes off his own shoes and tries to sell them instead."

Commodity futures markets, Mr Moon tells a mix of seasoned traders and raw novices at one of the school's courses, should be treated no differently from shopping in a supermarket. "Why do we throw all our concepts of buying and selling out of the window when we start trading futures?" he asks.

For this reason, the Chicago-based school, which runs seminars in the US and abroad, finds some of its most committed devotees to be people already adept at buying and selling. Often, addicted "bargain-hunters" and people used to managing a home will relate easily to the school's theory.

"I've always been a thrifty shopper," explains a psychiatric intern from Portland, Oregon, who goes up at 5.30am to trade.

The nurse, who did not want to be named, says she has almost given up nursing to remain glued to her screen. "I had a good eye for value, more so than a lot of my friends, and this isn't that much different from shopping."

She was "killed" a couple of times by the markets before she went to one of the school's courses, but now feels she has learnt a better market understanding.

Market Logic is the brainchild of Mr Pete Steidlmaier, veteran trader at the Chicago Board of Trade, who regards a poor trading year as one in which he makes less than \$100,000 profit.

He and his ex-journalist affiliate, Mr Kevin Koy, are attempting to turn accepted random

market theory on its head.

The school, which started up last year, teaches the concept of value in the futures markets.

Gains are to be found by buying below value and selling above.

Participants in Market Logic's four-day courses are mostly established traders looking for a new decision-making process.

But at the same time, the school's crusading real about demystifying the financial markets has attracted people from all walks of life.

Mr Tom Drinker, professor of applied sciences at the University of Western Illinois agriculture department and himself a former broker, says he was so interested in the school that he introduced a Market Logic course at the university in August.

But Mr Steidlmaier insists he has not invented a system of trading, just a way of organising the market. He organises it into a

traditional bell-shaped curve - plotting price against time - and classifies market activity to plotting opportunities.

While the school stresses the need to look at markets for long-term trends, it also highlights the necessity of concentrating on short-term, market-generated information. It aims to teach traders how to build their own framework for looking at the markets and finding out where good value is.

Mr Moon explains, "It's such a simple approach that a lot of traders have to unlearn the technical analysis they relied on before."

Mr Moon and the school's other lecturers use many real-life examples to illustrate their approach to futures. These range from the story about a bear company trying to break into an established market to the vagaries of the property market.

The school counts many established traders among its converts. They say it has made their trading much more powerful.

But you really have to work with the comments one. You can't just sit there and plot a crystal ball."

Many traders will use a computer to track Mr Steidlmaier's bell-curves and several are to be seen in the pit, thumbing yesterday's printout.

However, some pit traders feel Market Logic is taking their "secrets" and spreading them to all and sundry.

With the school set to run another course at London's International Financial Futures Exchange in January and appointments to follow in Tokyo, Sydney and Singapore, ordinary people across the globe could soon face that most dreaded of Chicago afflictions - the urge to trade commodities.

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## UK GILTS

## Hopes of sustained retail support raised by rally

A NEAR full-point rally in gilt-edged prices on Friday had traders and analysts wondering whether the market had finally turned.

The rally had been an almost daily incremental rise in yields from a low of under 9 per cent seven weeks ago to a high of nearly 10 per cent on Friday morning. By the afternoon long gilt yields had fallen to 9.75 per cent.

A good case can be made for long gilt yields falling further in the near-term, but the extent of the fall past the 9½ per cent level remains an open question.

Concerns over monetary policy and the outlook for inflation - witness the growing yield gap between conventional and index-linked gilts here and rising long bond yields in the US - has explained the recent behaviour of yields. Technical factors, such as the lack of institutional buying over the past seven weeks, have also been reasons for the market's weakness.

There are signs that the inflation concern may have run its course and that last week saw the beginning of some retail support for the market. The Bank of England had little or no difficulty in issuing £1bn partly paid convertible gilts (raising £500m initially) in what was looking like a lottery market.

As important, or perhaps more so, is the recovery in the US bond market given the news between US and UK bond markets. The New York reaction to the fall in oil prices, following Opec's inability to strike a workable deal on prices early last week, has been substantial.

Long bond prices have risen almost 5 points and this has seen yields move down from 9.4 per cent to 8.9 per cent in the space of five trading days. But, indeed, all of the movement in US bond prices occurred on Friday.

Would the gilt market have risen a point in the afternoon without the rally in New York? Like many hypothetical questions, it is answerable with any degree of confidence. Perhaps a better way of asking the question would be: On an unchanged bond market in New York and taking into account the "relief factor" after Friday's bank lending figures became known, would gilts have risen a point on money supply data which fell broadly in line with market expectations?

It would be churlish to deny that there are some strong technical and anecdotal factors pointing to a rally in gilts over the next month or so.

Inflation bears should be comforted by the behaviour of the oil price, which should now exert a deflationary force on the economy. A sterling crisis is currently regarded as an outside possibility, so there appears to be some near-term stability assured for officially guided rates.

(But this week's trade figures, which are expected to show a further deterioration in the trade and current account balances, are eagerly awaited for any indications they give of the pressures the authorities may be under to defend the pound.)

The market also took last week's avalanche of economic data largely in its stride. It wanted to confirm its belief that the UK economy had built up considerable momentum going into the October collapse in equity prices.

This left intact the view that Britain is unlikely to suffer any dramatic recessionary effects from the stock market crash. As market analysts also began to think about 1988, most envisaged underlying inflation

remaining in the 4 per cent to 4.5 per cent band for most of the year and concluded that conventional gilt yields were currently too high.

The foreign exchange markets are increasingly confident that any further declines will be temporary overshoots - at least in this phase of the dollar bear market. And foreign exchange and credit markets both took heart at rumours on Friday that the Group of Seven industrial countries would work to stabilise the dollar.

By the weekend, there were strong reports that the G7 was about to issue a statement vowing

to address the imbalances in trade between the US and Japan and West Germany. There was also talk of a meeting in the New Year.

The long-term bond markets enjoyed a fillip of their own from a minor technical development. Because of an old-fashioned budgetary control measure going back to the 1960s, the Treasury is limited in the volume of higher-rate long-term bonds it can issue. At the November refunding, the Treasury reached its limit of \$250bn and exhausted its authority to issue more. Congressional negotiators, at their noble work of fixing a budget for next year, had planned a proposal to allow the Treasury to issue as many long-term securities as it likes, but this was dropped from the package.

Without any further action from Congress, there will be no 30-year bonds at the February refinancing - and the current crop is enjoying a little scarcity value.

But the key to last week's rally in the dollar against the yen was the disarray at the Opec meeting, the prospect of overproduction and the break in the oil price. Some traders were evidently reliving the winter of 1985-86, when the collapse in oil prices quenched any other pressure on prices in the economy, so that the consumer price index rose just 1 per cent in 1986 and both stock and bond markets gained nicely. Last week saw the stock and bond markets rising in tandem, for the first time since the crash.

But the credit markets remain cautious. Most economists see lower oil prices as offsetting the rise in import prices caused by the dollar decline. Mr Philip Braverman, the money market economist at Irving Securities, believes that oil prices will move down below \$15 a barrel, but not

for long. "Though oil prices will eventually move back to \$18 a barrel, the current decline should be sustained long enough to keep inflation subdued in the first half of next year, despite the dollar plunge," he says.

Salomon Brothers believes that

at current crude oil values, prices of retail gasoline should drop by 8 to 9 cents a gallon and cut as much as 0.2 per cent per month off the rise in the consumer price index "for two to three months." Since the CPI rose only 0.3 per cent in November, this is quite a bonus. But the main virtue, Salomon says, is to buy time.

Leading economic indicators

in November, due on December 30. The index is expected to decline 1.3 per cent, according to a consensus of economists. The Index fell 0.2 per cent in October.

There were dissenting voices,

however. Many people in the market have been spooked by the almost daily evidence of a quite strong domestic economy. The last thing they are looking for is a stimulus to economic activity from lower energy prices.

Last week's figures showed an economy that took the stock market crash in its stride. Industrial production in November was up 0.4 per cent, capacity use was up at 8.7 per cent and housing starts were 7.5 per cent ahead. Consumer spending, however, continues to be weak.

Mr Mitchell Held, economist at Salomon Brothers, warns that the oil price drop will probably be reversed, but not before it has given a push to an already strong domestic economy, "much as a tax cut does." He believes that inflation expectations will rise over the next few months, and with them long-term yields,

Two main economic statistics will be published over the Christmas period:

•Durable goods orders for November, due tomorrow. Orders are expected to have declined by 0.5 per cent, according to a survey of 30 economists conducted by Money Market Services of Redwood City, California. Orders rose 1.4 per cent in October.

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James Buchan

## US MONEY AND CREDIT

## Opec disarray sparks recovery

TEN DAYS ago, US credit markets were in an awful state. The trade figures for October plunged the markets into their familiar dependency about the dollar exchange rate and the outlook for interest rates. Long-term rates, which fell as low as 8.79 per cent in the aftermath of the stock market crash on October 19, seemed to be pushing inexorably towards double figures.

Forget all that. Last week the dollar slid all right, and was trading under Y126 on Thursday, but it was overtaken by oil prices on the way down. The cost of oil for delivery in January fell \$2.73 a barrel to end the week at \$15.58.

The prospect of falling prices throughout the economy helped launch the strongest credit market rally since the capital flight into government bonds in October. Long-term interest rates fell under 9 per cent. The Treasury 30-year bond rose 54 points to almost par value, where it yielded 9.0 per cent. There was a flood of corporate new issues at substantially lower rates.

It was not just oil. The decline in the dollar against the yen was precipitous that it took much of the market's anxiety with it. At Y126 to the dollar, US goods are now 12 per cent cheaper in yen than at the weekend before the crash. Against the D-Mark, where the going is much stickier, the figure is 3 per cent.

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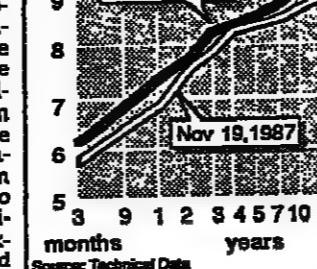
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## US Treasury yields



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Leading economic indicators

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## WORLD BANK CO-FINANCING

## Eleven groups join \$200m Algeria deal

sign suppliers, \$150m. Debt service ratio as a per cent of exports of goods and services is estimated at 55 per cent.

The World Bank for its part estimated Algeria's total medium and long-term borrowing at \$15.5bn at the end of 1988.

The Organisation of Economic Co-operation and Development, meanwhile, whose different publications have shown diverging figures for Algerian debt to reporting countries, and which has in the past systematically over-reported certain credits, estimated that the debt stood at \$19.8bn at the end of last year. This figure excludes about \$2bn of multilateral non-OECD lending and loans from non-OECD sources.

Among the possible reasons for discrepancies are: Loans that have been repaid or prepaid and which the OECD still lists as outstanding.

The International Institute for Finance has recently completed a report suggesting that Algeria's total foreign debt will reach \$22bn by the end of this year. It estimates that two-thirds of the \$7.5bn increase in indebtedness since 1984 is accounted for by the decline of the US dollar.

Estimated net borrowing in 1987 is put at \$650m, which reflects estimated gross borrowing of \$4.6bn, including long-term credits of \$500m and amortisation of \$3.7bn.

The source of net financing includes export credit agencies, expected to provide \$500m, commercial banks, \$300m, and to 12 months as short-term.

Francis Ghiles

	Last Friday	1 week ago	4 wk. ago	12 months ago	22 months ago
<b>US MONEY MARKET RATES (%)</b>					
1 yr Bank	8.45	8.55	8.65	8.74	8.74
5 yrs Treasury	8.75	8.85	8.95	9.05	9.05
10 yrs Treasury	9.00	9.10	9.20	9.30	9.30
30 yrs Treasury	9.25	9.35	9.45	9.55	9.55
30 yrs Corporate	9.25	9.35	9.45	9.55	9.55
30 yrs Commercial Paper	9.00	9.10	9.20	9.30	9.30

Source: Salomon Brothers. Estimated.

Money supply in the week ended December 7 \$3.12m vs \$3.75m in 1986.

Simon Holberton

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## INTERNATIONAL CAPITAL MARKETS &amp; COMPANIES

## FRENCH FINANCIAL FUTURES

**Matif stays on course despite Cogema blow**

FOR AN infant less than two years old, France's financial futures market has been saddled with a heavy load of guilt.

The market, known as the Matif, opened in February 1986 to unexpected success, and its long bond contract is now unquestionably the price to watch in the French bond markets.

But as financial markets around the world became more turbulent this autumn, the Matif found itself charged with crimes ranging from the encouragement of speculation and the exaggeration of interest rate volatility to the destabilisation of the banking system through the uncontrolled losses some players are claimed to have suffered.

Mr Edouard Balladur, the Finance Minister, has even set up a committee to study the functioning of Paris's futures and options markets.

The charges are deeply resented by Matif's governing body, the Chambre de Compensation des Instruments Financiers de Paris (CCIFP).

Mr Gerard de la Martiniere, CCIFP chairman, said: "Confronted by a crisis without prece-

dent, the Matif behaved remarkably: there was no breakdown in the functioning of the market, no defaults, and the safety mechanism (margin movement limits, suspensions of trading, margin calls) worked without hiccupps, even at the height of the crisis."

The Matif has been a victim of its image as the vanguard of the modernisation of France's financial markets. Its participants have often been disengaged as the wideboys of the Paris financial scene, resented for their pay scales outside the rigid salary structures of the French banking industry.

And not only are financial futures new to Paris, they have also proved hard to understand, even for some bankers and corporate treasurers.

A number of major banks have turned to management consultants for help in creating systems to control their exposure to interest rate and exchange rate risks, including those stemming from their financial futures operations.

For some, and not just the banks, it is already too late. Cogema, the state-owned nuclear fuels company, announced on

Friday that it had lost FF1250m (US\$1.45bn) on the Matif and on associated options dealing and had withdrawn from the market.

Even with this blow, Cogema has still made gross financial profits of FF1bn in the last two years,

at the height of the crisis.

An inquiry has been launched, but the company is far from clear what went wrong. One thing Cogema is sure of is that the losses stem from the second half of 1986 and the first three months of 1987, not from the turbulence which began for the Matif in July and peaked in October.

Others have also announced losses on the Matif, including a regional bank from the south-west of France, since merged with a sister bank, and the stockbroker Ferri-Ferri-Germe, which has announced that it will be taken over by the Paris Fonderie bank. Ferri's difficulties came largely from the futures market itself than from its activity as a market maker in over-the-counter options on the Matif's main long bond future contract.

Despite price movements as sharp as 7.5 per cent and turnover reaching 150,000 contracts a day, compared with an average volume of 27,000 contracts a day in the first half of 1987, the market continued to trade and to settle its trades.

The Matif's supervisors have, nevertheless, taken measures to increase their control over the market. As early as September they introduced limits on market operators' open positions, linked to their capital resources, and plan to extend these controls to client positions. Normal margin payments have also been increased from 4 per cent to 5 per cent.

They have also, however, taken steps to allow the development early in 1988 of 'locals', individual floor dealers operating on their own account, as in the US futures markets, who they believe will increase the market's liquidity.

Finally, new contracts are planned to avoid the concentration of speculation, forming a single pit. Besides official traded options to replace the over-the-counter market on the current long bond contract, the Matif plans a new interest rate product possibly based on the Paris interbank offered rate and a move into exchange rate futures with a European currency unit contract.

George Graham

**Capel severs Rivkin link**

By Tim DICKSON in BRUSSELS

A CULTURE clash has led James Capel, the London-based stockbroker, to sever its ties with Mr Rene Rivkin, the colourful Australian financial dealmaker.

Capel has bought out Mr Rivkin's stake in Rivkin James Capel, a jointly-owned Sydney-based institutional stockbroking venture, said Mr Peter Quinlan, James Capel's chairman, in London yesterday.

"His approach and style - which was flamboyant in the extreme - was not really right for us."

James Capel has built itself an international reputation as a leading institutional agency broker backed by strong fundamental research.

It inherited the connection with Mr Rivkin when James Capel was bought before London's Big Bang by Hongkong and Shanghai Banking Corporation, Mr Quinlan said. Prior to that, Mr Rivkin had been involved in a joint venture with Wardley Australia, part of Hongkong Bank's investment banking arm.

Besides its Sydney base, Rivkin James Capel also has a participation in four regional Australian broking firms, Mr Quinlan said.

**UCB sees maintained profits for 1987**

By Louise KHEIR in SAN FRANCISCO

UCB, the Belgian pharmaceuticals and films group, has announced that it will "achieve good profits in 1987, in line with those of 1986," when the after-tax result was BF1.3bn (\$38.1m).

The company did not disclose further details but indicated that it had "developed well" in all its three business sectors.

Chemical sales had also "increased slightly," due to strong growth in specialty chemicals, while in the film sector

turnover continued "to grow at the significant rate achieved in the first half of the year," helped by the consolidation of Cellulophane Espanola, the Spanish producer of cellulose and plastic films.

UCB drew attention to the size of its investment and research programme, which analysts say has held back the company's

profits performance recently but which should pay off in the form of stronger growth in future years.

Cimasteries CBE, Belgium's biggest cement maker, has bought the 18 per cent which it does not own of the former Gendar cement and construction materials subsidiaries in Canada and the US.

Deletions: Aschener & Munchen Vereinigung (West Germany) and Fernz (New Zealand). Classification changes to existing constituents: Aker-Norcem (Norway) to Heavy Engineering and Shipbuilding; Norsk Hydro (Norway) to Energy Resources; Carnegie A (Sweden) to Financial Institutions and Services; PLM Series A free (Sweden) to Fabricated Metal Products; Sandvik Series B free (Sweden) to Machinery and Engineering; Essala Series B free (Sweden) to Fabricated Metal Products; MAI (UK) to Media; McCarthy & Stone (UK) to Construction/Building Materials; Johnson Matthey (UK) to Precious Metals & Minerals; and Cookson (UK) to Chemicals.

AT THE quarter-end review of the FT-Aucturis World Index it was decided to include the following constituents with effect from January 1:

North Kalgoorlie Mines, Newmont Australia, Lend Lease, AFP Investments, Northern Star, and Posidon (all Australia); OEMV (Austria); Societe Generale (France); Telemerex S&A and Telmex 888 (Mexico); Petrocorp, Robert Jones Investments, Equilcorp, Independent Newspapers, and Capital Markets (all New Zealand); Mercantile Stores, Tri-nova, West Point Pepperell, Cummins Engine, Omnicom Group, Cypress Semiconductor, TWA, Foster Wheeler, Lucky Stores, United Cable TV, and Southdown (all US).

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## **UNIT TRUST INFORMATION SERVICE**



## **UNIT TRUST INFORMATION SERVICE**

## LONDON SHARE SERVICE

## **BRITISH FUNDS**

**BRITISH FUNDS - Contd**

FOREIGN BONDS & RAILS

**UNIT TRUST NOTES**  
These notes represent units in a  
unit trust which is a registered  
unit trust under section 11 of the  
Unit Trusts Act, 1982.



## LONDON SHARE SERVICE

## INSURANCES - Contd

Dividends Paid	Stock	Price	Last	Net	Div.	P/E
Jan. Jun.	Pearl Group 50	265	210	210	4.5	-
Nov. May	Prudential	265	210	210	4.5	-
Oct. May	Reinsurance 50	149	151	151	1.5	-
Jan. May	Royal 50	295	215	215	2.5	-
Apr. Oct.	Sedgwick Group 100	220	149	149	2.5	-
May Nov.	Steel Corp. 100	125	125	125	2.5	-
Jun. Sept.	Stevens Holdings 100	273	174	174	2.5	-
Jan. Nov.	Telco 50	125	125	125	2.5	-
Apr. Nov.	Telewest 50	244	25.5	25.5	1.5	-
Feb. May	Whitbread 50	110	105	105	1.5	-
Jan. May	Witney Corp. 100	125	125	125	2.5	-
Feb. May	Woolworths 50	125	125	125	2.5	-
Jan. Jun.	Woolworths 100	220	125	125	2.5	-
May Nov.	Wills Faber 100	295	215	215	2.5	-
Mar. July	Woolworths 100	220	125	125	2.5	-

## LEISURE

Dividends Paid	Stock	Price	Last	Net	Div.	P/E
Oct. Jun.	Aldersgate 100	125	118	118	2.5	-
May Aug.	Anglia TV 50	250	210	210	2.5	-
Oct. Jun.	Associated Leisure 100	240	210	210	2.5	-
May Oct.	BBC 50	125	125	125	2.5	-
Jan. May	Bellway 100	220	149	149	2.5	-
Apr. Oct.	Bentley 100	273	174	174	2.5	-
May Nov.	British Airways 100	125	125	125	2.5	-
Jun. Sept.	Broadway 100	220	149	149	2.5	-
Jan. Nov.	Brown 50	244	25.5	25.5	1.5	-
Apr. Nov.	Carnival 50	110	105	105	1.5	-
Feb. May	Cheltenham 100	220	125	125	2.5	-
Jan. May	Coastal 50	125	125	125	2.5	-
Apr. Oct.	David Lloyd 100	220	125	125	2.5	-
May Nov.	Entertainment 100	220	125	125	2.5	-
Jun. Sept.	Fox 50	125	125	125	2.5	-
Jan. Jun.	Globe 50	125	125	125	2.5	-
May Nov.	Holiday Inn 100	220	125	125	2.5	-
Jun. Sept.	Hotels 50	125	125	125	2.5	-
Jan. May	Indians 50	125	125	125	2.5	-
Apr. Oct.	InterContinental 100	220	125	125	2.5	-
May Nov.	Jet 50	125	125	125	2.5	-
Jun. Sept.	Leisureline 100	125	125	125	2.5	-
Jan. Jul.	Liverpool 50	125	125	125	2.5	-
Dec. Jun.	London 50	125	125	125	2.5	-
Apr. Oct.	London Leisure 100	220	125	125	2.5	-
May Nov.	London 50	125	125	125	2.5	-
Jun. Sept.	London 50	125	125	125	2.5	-
Jan. Jul.	London 50	125	125	125	2.5	-
Dec. Jun.	London 50	125	125	125	2.5	-
Apr. Oct.	London Leisure 100	220	125	125	2.5	-
May Nov.	London 50	125	125	125	2.5	-
Jun. Sept.	London 50	125	125	125	2.5	-
Jan. Jul.	London 50	125	125	125	2.5	-
Dec. Jun.	London 50	125	125	125	2.5	-
Apr. Oct.	London Leisure 100	220	125	125	2.5	-
May Nov.	London 50	125	125	125	2.5	-
Jun. Sept.	London 50	125	125	125	2.5	-
Jan. Jul.	London 50	125	125	125	2.5	-
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Apr. Oct.	London Leisure 100	220	125	125	2.5	-
May Nov.	London 50	125	125	125	2.5	-
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Jun. Sept.	London 50	125	125	125	2.5	-
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Apr. Oct.	London Leisure 100	220	125	125	2.5	-
May Nov.	London 50	125	125	125	2.5	-
Jun. Sept.	London 50	125	125	125	2.5	-
Jan. Jul.	London 50	125	125	125	2.5	-
Dec. Jun.	London 50	125	125	125	2.5	-</td

## UK COMPANY NEWS

Philip Coggan on the qualities of the low profiled Transport Development Group

### Bolstered by a good defence

Is Transport Development Group, the distribution company which has traditionally stayed out of the spotlight, set to attract City attention as a defensive stock? Capitalised at over £300m and with profits of nearly £40m last year, it is larger than its low profile would suggest.

"TDG has good defensive qualities - the proportion of its income that comes from the UK is very high and its links with retailers, particularly in food, are strong," says Mr Clive Anderson, a transport analyst at Kitcat & Aitken. It is one of the safest havens within the transport industry."

The company was floated in the fifties as General Lighterage (Holdings), shortly before Sir James Duncan, the current chairman, joined as an accounttant. He witnessed the group's growth as it steadily bought small firms in the road haulage market.

For years, road haulage has conjured up a low tech image. However, distribution is gradually changing from a fragmented industry in which small family owned firms and lorries fought to gain short term, one off contracts into a business where the computer seems to have overtaken the truck as the most important item of hardware.

At the top end of the distribution market, companies now offer what Kitcat described as "the planning, development, financing and operation of wholly integrated services dedicated to the customer". Contracting out of distribution has become more popular and third party distributors are rapidly increasing their share of the market.

In such a system, a contractor

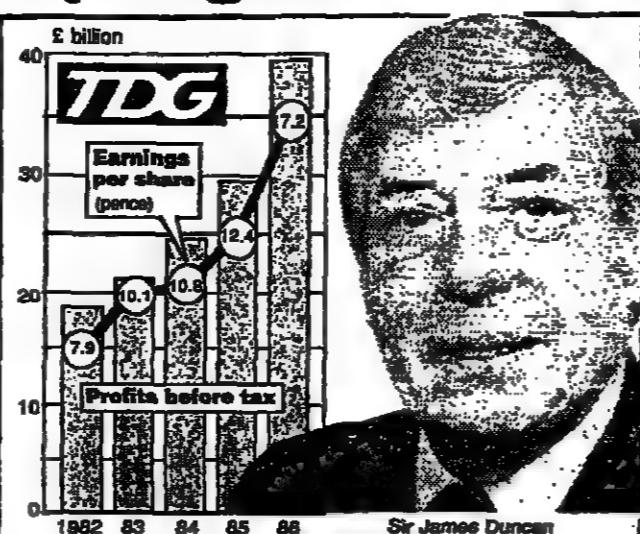
like TDG will plan the stock control system, supply the lorries, the computer equipment and even, in some instances, the warehouses. Clients gain the benefit of the reductions in both capital requirement and management time, the distributors benefit by locking in customers on long term contracts.

Analysts like Mr Anderson believe that the future of distribution companies depends on capturing the top end of the market. In the eighties there has been a decline in the importance of "heavy" industries, which require bulk haulage; rates for fleet hire have become fiercely competitive.

TDG has battled to stay on top of the prevailing trends. "Many of our businesses changed direction in the early eighties" said Sir James Duncan. "We switched from serving the old sunset industries towards the retail sector."

Over the last twenty years, the company has also moved into non-distribution activities like steel reinforcement and plant hire and it has formed transport networks in overseas countries - mainly the US, Australia, Holland and France. Overseas activities now represent 18 per cent of profits and 44 per cent of turnover.

Overseas profits are likely to be affected by sterling's strength and by any weakness in the world economy. Any UK downturn will automatically hit distribution companies, those are particularly sensitive to downturn in volumes because of the burden of fixed costs. Profits increase rapidly once the required level of volume is achieved but equally they tend to fall quickly if sales



drop back towards that point.

Sir James stresses that the company's management system enables it to react quickly to any change in demand. "We measure the volume weakly and can take action very quickly at the trading companies," Sir James said. "For example, it is easy for us to turn off the tap for ordering lorries."

The structure of TDG is one of the more frequently noted features of the company. There is a plethora of operating units which report to an intermediate holding companies which in turn reports to the board. Marketing is not organised centrally but by the individual operating companies; there is no corporate logo.

Is such a decentralised management structure appropriate for the modern era? The company argues that it enables subsidiaries to react more quickly to customers' needs and employees identify more with a small unit.

However, the lack of a corporate identity can cause problems for TDG," says Mr Anderson. "It makes it difficult for the company to be recognised by potential clients as a major player for national contracts."

TDG has indulged in a modest amount of centralisation in the eighties, the number of operating subsidiaries in UK road haulage and storage fell from 58 in 1980 to 31 by last year. However, the merging of a group of regional subsidiaries into a new holding company - Harris Reliance - was "an experiment that did not succeed," admits Sir James.

The addition of an extra tier of management ended up reducing

MAINTAINED profits in the second half enabled Kelsey Industries to record £2.71m pre-tax for the year ended September 30, 1987.

That was a 33 per cent advance over the £2.04m of the previous year, while turnover was virtually unchanged at £31.69m, against £31.44m. Principal activities of the group are the manufacture of solder, Bib audio and video accessories and engineering, industrial roofing and insulation contracting. Most companies within the group performed well.

#### Wheway rights

Wheway is making a £7.56m rights issue to shareholders. This corrects an error in Friday's paper.

### Kelsey still growing with 33% improvement

Earnings for the year moved up from 33.2p to 50.9p, and the dividend is raised from 8.75p to 10p, the final being 5.875p.

Looking ahead, the directors said they expected all business and divisions to progress in expanding activities and improving upon their performances of last year.

Computer-Based Training incurred losses of £5585,000 on £5962,000 turnover in the 22 months to November. But in the last three months of that period it made a pre-tax profit of £559,000 on turnover of £503,000.

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### Swanyard Studios for Third Market

By David Walker

Swanyard Studios - a holding company which operates two recording studios in North London and provides management services for record producers, sound engineers and others involved in the music business - is coming to the Third Market by way of an offer for subscription.

The company operates two studios close to Highgate Corner in London, N1. These are let to record companies, artists and others for up to £1,600 a day for the basic recording facilities.

The first studio was opened in August 1985.

At the issue price of 3p per share, Swanyard will have a market capitalisation of £4.27m. Some 42.1 per cent of its enlarged equity is being issued, raising a net £1.66m.

Swanyard's trading record goes back to 1984, when it incurred a loss of £23,000. Reflecting investment costs, pre-tax losses increased to £286,000 on £320,000 in 1986, but in the nine months to September 30, the company made a profit of £186,000. It forecasts a £250,000 profit for the full year.

So far, the stock market seems to be convinced that TDG will ride out any forthcoming economic problems. Since Black Monday, the company's shares have outperformed the FT Actuaries All-Share by 5 per cent.

The following securities have been added to the Share Information Service:

Allied London Properties 5½% Conv. Cum. Red. Freq. shares (Section: Property).

Egoli Consolidated Mines (Mines-Central Rand). Hard Rock International (Hotels).

### SAS may delay new BCAL offer

By CLAY HARRIS

Scandinavian Airlines System may not raise its partial offer for British Caledonian Group until after Christmas. Expectations that SAS would put a new bid on the table today have receded with the return to Stockholm of Mr Helge Lindberg, the Scandinavian airline's deputy president and chief negotiator.

SAS is still aiming by Wednesday to raise its £10m offer for 26.14 per cent of BCAL's shares, part of a complex rescue package which would inject £50m in capital and give BCAL an initial 23.5 voting stake.

It does not believe, however, that there is any compelling argument against waiting until the middle of next week. This comes despite indications that

### Mowat coming to USM

Property company Mowat Group is set to join the United Securities Market via an introduction handled by brokers W.I.Carr and Straus Turnbull.

The group has been formed by Peerglow, developer and project management specialist, took a 23 per cent holding in what was then the ailing Mowat Group in June 1985 and Peerglow's co-founder Mr Brian Dunlop became chairman of Mowat Group. Under Mr Dunlop, Mowat returned to profit.

### Forminster ahead

### FT Share Service

The following securities have been added to the Share Information Service:

Allied London Properties 5½% Conv. Cum. Red. Freq. shares (Section: Property).

Egoli Consolidated Mines (Mines-Central Rand). Hard Rock International (Hotels).

### BOARD MEETINGS

TODAY		Jan 13	
Interim: Bellway, Bulmers Breweries, Peel Holdings, Sainsbury Supermarkets, Tarmac Economic, Forestry Group, Munton Brothers, Reliable Properties, River Plate and Merchant Investment Trust, Spectrum		W.I.Carr	Peers
Annual: Plessey		Stratas	Turnbull
Interim: Hanson		Hanson	Carr
Annual: Plessey		Plessey	Turnbull
Interim: Hanson		Hanson	Carr
Annual: Plessey		Plessey	Turnbull
FUTURE DATES		Jan 22	
Interim: Hanson		Hanson	Carr
Annual: Plessey		Plessey	Turnbull

### PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus \*) have been officially notified. Dividends to be declared will not necessarily be the amounts in the column headed "Announcement last year".

Date	Amount last year	Date	Amount last year
Assec News... Jan 14	Final 4.5	Refiners... Jan 12	Interim 10
Deutsche... Jan 14	Interim 2.8	Interim 10	Final 10
Denso... Jan 15	Final 1.5	Titan... Jan 12	Final 10
Lorho... Jan 22	Final 1.2	Telecom... Jan 12	Final 10
Woolf Bros... Jan 22	Final 1.0	Wards... Jan 12	Final 10
		Stobart... Jan 8	Final 4.0

### BAWAG

### BANK FÜR ARBEIT UND WIRTSCHAFT A.G.

(Incorporated with limited liability in Austria)

U.S.\$75,000,000 Subordinated Floating Rate Notes due 1999. In accordance with the terms and conditions of the above mentioned Notes notice is hereby given that the Rate of Interest has been fixed at 8.1875% p.a. and that the interest payable on the relevant Interest Payment Date, June 21, 1988 against Coupon No. 7 in respect of U.S.\$416,20 in respect of U.S.\$10,000 nominal of the Notes, will be U.S.\$416.20.

December 21, 1987, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

### U.S. \$200,000,000

### J.P. Morgan & Co. Incorporated

Floating Rate Subordinated Capital Notes Due December 1997

Notice is hereby given that the Rate of Interest has been fixed at 8.125% p.a. and that the interest payable on the relevant Interest Payment Date, March 21, 1988 against Coupon No. 9 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$205.07 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$250.65.

December 21, 1987, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

### THOMSON

### Thomson-Brandt International B.V.

U.S. \$200,000,000 7½% Convertible Notes due 1991  
Convertible into  
U.S. \$200,000,000 Floating Rate Notes due 1991  
All unconditionally guaranteed by Thomson S.A.

For the three months 17th December, 1987 to 17th March, 1988 the Notes will carry an interest rate of 8½% per annum with an interest amount payable on March 21, 1988 of U.S.\$205.96 per U.S.\$10,000 Note.

By: The Chase Manhattan Bank, N.Y.  
London, Agent Bank  
December 21, 1987, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

### U.S. \$250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE SEPTEMBER 1996

Notice is hereby given that the Rate of Interest has been fixed at 8.125% p.a. and that the interest payable on the relevant Interest Payment Date, September 21, 1988 against Coupon No. 14 in respect of U.S.\$50,000 nominal of the Notes will be U.S.\$1,026.91.

December 21, 1987, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

### FINANCIAL TIMES STOCK INDICES

	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	High 1987	Low 1987	Since Compilation High	Since Compilation Low
Government Secs	87.72	87.86	87.98	87.94	88.37	92.32	83.73	72.74	91.18	49.18
Fixed Interest	94.88	94.94	96.05	96.01	96.21	99.12	90.23	105.4	50.53	50



**Closing prices, December 18**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

## **NYSE COMPOSITE CLOSING PRICES**

**Continued from Page 23**

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**FINANCIAL TIMES**

## **AMEX COMPOSITE CLOSING PRICES**

D.  
De.

R		R	
AcmePr	405	84	73
Actions	10	13	13
AdRefl	5	13	13
Alphain	4238	51	426
Alta	106	35	35
Amduita	20	16	20
AlmZed	86	13	13
AlmZed	52	5	12
AMBld	322	13	13
ApEff	50	9	4
AmRoyL	816	53	527
ASCE	105	158	24
Ampel	06	4	28
Andel	22	44	41
AndJcb	168	16	16
ArzCmn	12	54	54
Armiza	3	15	15
Arundl	10	20	37
Asmrg	20	56	57
Astrois	1384	516	516
Atlan	11	2204	75
AbCM	1290	14	11
Atlaswt	4	133	131
B	B	B	B
BAT	28a	10	728
Banang	15	55	54
BarryRG	8	374	74
Bart	32	13	153
BlcCp	72	62	242
BlckM	1	9	24
BlountA	45	26	110
BlountS	40	19	4
BoWavl	26e	41	105
Bowmr	300	14	15
Bowmes	25	1670	10
Braigc	26	132	214
C	C	C	C
CDIs	11	2	155
CM	385	212	25
CMrcg	45	12	115
CaroCra	9	171	113
CastA	30	13	6
CCDce	10	25	56
Champn	280	57	25
Champs	40	16	51
ChltdA	24	45	27
ChPem	11a	23	25
ChRv	120	17	1
ChDvg	94	676	672
Cominc	21e	184	1112
CmpCn	14	353	44
Cnchm	40a	10	11
Concof	5	1	75
Conged	829	29	29
Consg	120	13	13
Constn	12	88	4
Contdfl	221	17	135
Crosses	1	17	27
CrGpB	65	125	131
CrGpD	2	104	105
CrGpD1	192	10	221
CrGpD25	23	217	211
Cubic	39	14	145
Curtice	1.04	12	11
Custumx	220	14	15
D	D	D	D
DWG	8	1174	64
Damson	2197	3-16	65
DataPd	16	693	59
Delmed	633	15-10	59
Dillard	16	11	250
Diodes	13	24	21
DomeP	2023	3	18
Dutcom	20	11	131
Duplex	68	11	43
E	E	E	E
EAC	22	5%	48
EaglCl	31	1	75
EastCo	1a	11	1
Estpg	230e	8	21
Etsb	07	49	2004
EcolEn	08e	16	199
Elmhor	147	14	14
EmpirA	264	728	26
ENSCO	14	1251	26
Entild	317	3%	34
Espay	40	18	26
F	F	F	F
Fabind	59	9	21
Fidam	26	133	51
FAusPr1	13e	867	812
FeachP	811	30	74
Ufeng	5	1	54
Flute	128	72	115
Forst	21	867	18
FredE	12	158	115
FruitIn	1938	54	54
ForVit	20	13	1723
G	G	G	G
G77	14	76	42
GlenF	.06	17	1207
Grrnf	44	16	154
Grafits	.56	14	167
Glmnr	1	8	245
GlobNIR	.61	4	245
GldPfd	323	7-16	42
GmdAu	73	88	55
GnlkC	.84	22	557
Gremna	622	44	45
GrdCm	42	11	114
GtcdRe	40	1208	125
H	H	H	H
Halim	8	478	19
HamilP	.371	5	27
HdkHnk	13e	54	64
Hasbre	.09	22	2555
HthCh	14	167	4
Hthvt	2.28e	10	76
Heico	.10	5	88
HeritEn	293	31	3
HershO	23	44	44
HolyCp	12	108	164
HmesShs	18	1353	56
Honybys	8	27	56
Hormels	.56	15	224
Hntml	7	1275	106
HouOT	.05e	4	1749
HoveEs	8	198	94
I	I	I	I
ICH	4	1457	7
ISS	.16	15	38
ImpOrth	.50	441	41
S	S	S	S
IS	11	279	311
IS	220	14	15
J	J	J	J
Jacobs	20	9	16
Jetres	20	89	24
JohnPd	16	21	21
KeyCo	.12	4	10
KeyCoA	05e	100	82
Kinark	8	20	31
Klrb	281	2%	274
KogerC	2.40	124	155
L	L	L	L
LaBerg	13	115	115
LdmidSv	20	5	101
Laser	8	36	58
LePhr	10	314	312
LeisurT	3	51	41
Liflym	29	573	3
Lionel	8	728	43
LoTel	9	3023	86
Lomes	.06	10	44
LynchC	.29	24	37
M	M	M	M
MCO	Hd	34	9
MCO	Rs	334	5-16
MSI	DI	20	88
MSR	210	13	14
MatRsh	102	45	45
MatSci	12	350	134
Matrix	523	734	7
Medias	.24	40	54
McCore	324	324	303
Mem	.80	14	5
MichStr	10	343	416
MidAm	21	44	47
MissWn	.32	2	1
MtchE	.24	45	520
N	N	N	N
NVPhns	.41i	8	474
NiPaint	.10	903	59
Nmbar	.119	87	134
NProc	1.18e	10	146
NWIDE	29	514	316
NYTime	.44	16	4025
NCGOG	.255	74	134
NucDX	.61	1%	1%
Numes	132	74	51
O	O	O	O
OdeIA	.38	31	5%
OColep	.61	104	101
PaltCps	.24	17	1888
PerimC	.80	10	21
Pfheat	1.20e	11	141
PHLDs	.08i	3	128
Plomtry	.38	41	41
Pittway	.80	11	85
PopeEv	513	1	13-16
Prestib	.1	84	35
Prestib	.10	20	41
PrcCme	99	95	95
R	R	R	R
RBW	.57	152	312
Regan	.12	53	21
Rensg	.28	55	52
ReCap	.64	61	52
Resrt	A	1205	154
Resrt	B	12	21
Rogers	12	21	203
Rudick	.32a	11	17
S	S	S	S
SW	1.88	9	9
Sage	.80	51	51
SlidG	41	71	105
Salem	5	10	50
ScandFI	.50	103	67
Scheib	.36	9	14
StdcP	.50	6	1
SecCap	.05	16	58
SikesAs	2	21	21
Soltron	8	73	29
SpedOP	.61	27	27
Stheavn	.25	36	21
Stanwed	14	342	82
StarEI	16	7	175
StarSI	10	555	62
StrutW	29	5	32
Symecoy	.49	34	32
T	T	T	T
TRE	.1136	34	318
TII	7	104	212
TabPdr	.20	14	56
Tandbs	.27	42	84
Teclip	.8	27	43
Telsci	.61	45	45
Teleph	1115	518	574
TempleN	.30e	951	574
TexAir	3020	1214	1185
TodPig	.40	315	1354
TwCrys	.9	10	63
TrSM	84	85	65
TubMex	.775	216	216
U	U	U	U
USRInd	.20	1	1
Ultra	.08e	13	258
Uncorp	.51	184	572
UnIVal	.5	27	52
UFoodB	.5	67	148
UnivPal	.250	612	512
V	V	V	V
VIAmc	.35	8	45
Vifish	.38	38	476
WangC	.16	8407	1132
WangC	.11	3	11
WebPct	.18	16	303
Wthfrd	.25	105	105
Wellcos	.25	5	171
WhtAm	.4	28	193
WeiGrd	.6	8	57
WDGd	.8	1272	153
WhrEnLose	.35	8225	1147
WichFv	.28	21	25
Wistra	.28	70	51
Worthm	.28	70	51
Zamer	122	112	112
Z	Z	Z	Z

## **OVER-THE-COUNTER**

*Nasdaq national market closing prices, December 18*

Stock	Sales (Units)	Hgs	Low	Loc	Cng	Stock	Sales (Units)	Hgs	Low	Loc	Cng	Stock	Sales (Units)	Hgs	Low	Loc	Cng	Stock	Sales (Units)	Hgs	Low	Loc	Cng		
AWBd	191,267	104	104	104	+ 4	ChipsTc	14,1233	164	147	157	+ 12	FlyNw	.84	105	234	224	+ 11%	LSU	Lg	54,2689	94	93	94	+ 1%	
DCs	13,622	172	169	164	- 5	Chiron	27,221	142	124	144	+ 13%	FMDbs	1	8,1459	234	224	+ 12%	LTX	Lg	52,141	173	173	173	+ 1%	
ESK	13,502	25	24	24	+ 1	ChrDw	22	204	131	73	- 7%	FNCLm1.55	.11	1,371	307	37	+ 12%	LePetz	Lg	30,176	173	173	173	+ 1%	
ETM	1,471	58	70	58	+ 8	CiscoFn1.52b	8,242	414	407	41	+ 1%	FSECd	1.10	24,81	224	224	+ 12%	LeddFr	.76	8,707	127	214	214	+ 1%	
FCusn	27,2203	77	76	75	+ 1	Cinbase	25	210	29	25	+ 2%	FSvBk	.7	7,58	81	75	+ 7%	LedTBs	Lg	32,4421	151	151	151	+ 1%	
depT	2,213	71	76	54	- 7	Cipher	23,2338	67	56	61	+ 2%	FTErms	1.24	7,11183	203	194	+ 10%	Lemans	.64	15,431	174	172	172	+ 1%	
desivs	.10	25	15	14	+ 1	CircEx	8,647	54	54	54	+ 2%	FTeCs	.50	7,4521	164	203	+ 20%	Lenn	.52	10,132	151	151	151	+ 1%	
dtvMobile	19	423	154	147	- 7	Ct2FGs	.68	8,4482	227	210	+ 17%	FTrWn	.94	11,9	22	29	+ 14%	Lipson	Lg	44,363	111	105	111	+ 1%	
drivdy	570	54	54	54	+ 1	Ct2J	As	7,1934	13	12	12	+ 1%	Foster	1.10	11,222	301	30	+ 30%	LizClass	.17	13,18255	171	154	154	+ 1%
egon	54	15	314	374	+ 51%	CityFed	04	9,2463	41	31	+ 4%	Ferry	18	12,162	157	151	+ 12%	LizGass	.17	13,18255	171	154	154	+ 1%	
elBsh	21	215	12	114	+ 1	ChyNc	.846	11,479	23	214	+ 2%	FishSci	229	174	164	174	+ 1%	LizLan	.52	8,872	31%	27%	27%	+ 1%	
ignocry	17	339	17	165	- 1	CitySpc1.12	7	41	39	36	+ 2%	FleRfd	48	13,2454	125	114	+ 11%	LieBr	10	19,480	104	94	104	+ 1%	
lnWsc	20	344	164	159	- 5	Clancor	1	12,108	254	241	+ 11%	Forsen	14	8,850	114	112	+ 2%	LitTech	13	14,3038	42%	42%	42%	+ 1%	
lspClt	11	425	154	147	+ 7	Cloth	8,1304	51	54	54	+ 3%	FlloAs	.07	49,934	118	114	+ 4%	LnFilm	13	13,37	104	104	104	+ 1%	
luds	10	404	20	19	+ 2	CoOpEk	.50	4,117	104	91	+ 5%	Flode	.52	12,125	41	40	+ 3%	LinSeat	44	44,363	111	105	111	+ 1%	
ludsBx	16	5	286	54	- 8	Coast	10,578	174	167	167	+ 3%	ForAm	.56	13,228	301	12	+ 12%	LongF	1.80	7,117	43	411	422	+ 1%	
lungs	54	15	314	374	+ 51%	Cobalb	.18	13,147	154	151	+ 1%	ForFm	.20	5,244	171	17	+ 1%	Louise	19,7736	267	267	267	+ 1%		
lungsBd1.25	8	764	402	397	+ 1%	CoccaBd	.38	2,262	215	201	+ 11%	Forum	15	13,18255	313	313	313	+ 1%							
lungsE	20	7	547	102	- 7	Cosar	555	254	198	194	+ 3%	FrmsFr	106	15,18255	104	104	104	+ 1%							
lult	17	319	74	74	+ 1	Colam	22,1134	51	51	54	+ 3%	FreePd	.40	20,63	63	141	+ 154	LongG	1.80	7,117	43	411	422	+ 1%	
luldn	13	108	104	104	+ 1	ColmG	.40	5,431	101	101	+ 10%	Fremmt	.56	13,222	11	162	+ 104	Lynpo	19,2588	131	131	131	+ 1%		
luldnJ	43	52	52	52	+ 1	Color	749	154	150	150	+ 3%	FulHb	.42	13,633	324	311	+ 11%	M M	M M	M M	M M	M M	M M	M M	
lunCrt	44	54	454	454	+ 1	ColPct	.10	12,15294	54	51	+ 1%	G G	G G	G G	G G	G G	G G	G G							
WAir	50	152	74	74	+ 1	Comas	.16	2,9665	251	211	+ 14%	Gatog	495	71	74	75	+ 1%	MARC	17	2	151	151	151	151	
Bnkr	50	255	74	74	+ 1	CmcsAp	.15	2,955	225	211	+ 14%	Gatilce	12	225	132	124	+ 1%	MCI	17	12,15293	94	94	94	+ 1%	
mcCart	50	225	74	74	+ 1	Cmcrs	2,410	127	125	125	+ 2%	GardA	10	152	111	105	+ 1%	MOTcp	18	152	54	54	54	+ 1%	
mcCity	50	225	74	74	+ 1	Cmcrs	1,28	8,1276	59	55	+ 1%	GawRls	120	9	251	219	+ 14%	MNC	1,56	11,403	111	111	111	+ 1%	
Green	56	8,2434	144	144	+ 1	Cmcrs	1,28	8,1276	59	55	+ 1%	Gateway	12	12,15295	21	20	+ 5%	MSE	11,155	151	151	151	151	151	
lunHh	50	225	152	141	+ 11%	Cmcs	14,1048	145	145	145	+ 1%	Genetcs	2,267	12,955	201	20	+ 3%	MTECH	15	13,2857	127	127	127	+ 1%	
HSd	50	24	54	51	+ 3	Cmcs	14,1048	145	145	145	+ 1%	Geniam	8	8,813	153	74	+ 1%	MackTr	1	8,155	151	151	151	+ 1%	
mlnlJ	40	7	217	26	+ 5	Cmcs	14,1048	145	145	145	+ 1%	Genim	8	8,813	153	74	+ 1%	MagMc	5	5,950	57	54	54	+ 1%	
JMS	44	215	152	141	+ 11%	Cmcs	14,1048	145	145	145	+ 1%	Genym	131	2,259	55	55	+ 1%	MagRf	48	14,152	41	41	41	+ 1%	
SNY	50	204	152	141	+ 11%	Cmcs	14,1048	145	145	145	+ 1%	GlobVts	.35	2,259	153	153	+ 1%	ManifW	.50	10,1426	171	151	151	+ 1%	
SNYp1.51	50	145	77	74	+ 3%	Cmcs	14,1048	145	145	145	+ 1%	Gofus	.24	9,351	219	214	+ 5%	ManuPc	1,60	10,262	371	351	351	+ 1%	
Softe	12	11	107	107	+ 1	Cmcs	14,1048	145	145	145	+ 1%	GoldB	.75	13,257	215	214	+ 1%	MarFa	2,276	122	74	111	111	+ 1%	
TGCr	74	1038	224	207	+ 17%	Cmcs	14,1048	145	145	145	+ 1%	Gradio	27	3,344	5	5	+ 1%	MarmC	1,56	12,152	50	50	50	+ 1%	
tmFDs	1	114,710	174	174	+ 1%	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtis	1	425,765	254	254	+ 1%	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmLog	54	227	56	54	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmLogic	20	2,262	141	394	+ 40%	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	115	115	115	+ 1	Cmcs	14,1048	145	145	145	+ 1%	Grobo	3,1554	115	57	54	+ 1%	MarmC1.55	13	12,152	50	50	50	+ 1%	
tmRtr	22	11																							

**Continued on Page 27**

Closing p

# CURRENCIES, MONEY & CAPITAL MARKETS

## EIGN EXCHANGES

### Dollar weak while pound follows middle path in 1988

By COLIN MILLHAM

**FORECASTS** FOR the dollar in 1988 are not favourable, at least for the first half of the year.

London merchant bank Baring Brothers expects the dollar to remain under pressure, falling to DM1.50 and Y117 early in the new year, while Nomura Research Institute in London forecasts the dollar will touch Y115 in the first quarter of 1988.

Former White House economic adviser, Mr Martin Feldstein, indicated that the dollar could fall below Y100 in the next few years to correct the US trade deficit.

The general consensus in the market is that the run up to next year's Presidential election will see the US trying to avoid recession. Bond yields will rise and the dollar will weaken.

In spite of last week's talk about contacts between members of the Group of Seven, there was scepticism that the major indus-

trial nations will reach early agreement on coordinated economic policy.

The main problem is seen as the US attitude, and doubts that the Reagan Administration wishes to revive the Louvre accord on currency stability.

The most significant economic news during this short Christmas holiday week is likely to be the UK trade figures for November.

The median figure among City forecasters is for a visible trade deficit of \$650m and a current account shortfall of \$350m, but there are several economists who believe this is too optimistic a view.

Phillips and Drew expects a trade deficit of \$1.1bn and a current account deficit of \$600m. Nomura is looking for a visible deficit of \$1.05bn and a current account shortfall of \$460m, while Morgan Grenfell suggests a trade deficit of \$1bn and a pay-

ments deficit, after allowing for invisible earnings, of \$300m.

Last week's figures on industrial production, unemployment and average earnings pointed to strong growth in the UK economy. Nomura believes this will continue into next year but the flip-side of a strong UK economy is a deteriorating trade deficit and this is likely to pose some weakness in the DM/E rate later in 1988.

Nomura suggests this could take sterling down to DM2.85 by the second half of next year, as the current account deficit for 1988 widens to \$3.5bn and to \$6bn in 1989.

This is not regarded as a problem as far as funding is concerned.

In November there was a net repayment of £1.55bn on the public sector borrowing requirement, and according to Morgan Grenfell the PSSR should be

roughly balanced for the year as a whole.

The general outlook for the UK in 1988 appears to be reasonably encouraging. Kleinwort Grieveson Securities says that "although not completely insulated from the stock market crash the UK seems better placed

than most to weather the financial storm."

Nomura adds "The UK economy is looking robust and can enter 1988 on an optimistic note." It sees this is in stark contrast with the situation in West Germany, and that UK growth is likely to be double that of the Federal Republic in 1988.

Sterling may weaken against the D-Mark next year, as strong growth sinks in imports and widens the UK trade deficit, but according to Nomura the pound could rise to \$1.97 by the end of

the first quarter.

Financial Times Monday December 21 1987

## EUROPEAN OPTIONS EXCHANGE

Series	Feb. 88		May 88		Aug. 88		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
GOLD C	548	11.90	11.90	11.90	—	—	\$ 481
GOLD P	520	11.90	11.90	11.90	—	—	\$ 477
GOLD E	57	—	7	18	—	—	\$ 477
					Jan. 88		
SILVER C	700	1.73	—	—	50	—	\$ 677
SILVER P	700	1.73	—	—	50	—	\$ 677
SILVER E	750	1.73	—	—	50	—	\$ 677
					Feb. 88		

Series	Feb. 88		May 88		Aug. 88		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
FTSE 100 INDEX FUTURES OPTIONS	54	11.90 A	—	—	10	18 B	FT 127.07
FTSE Index C	160	11.90 A	262	12.00 B	27	14.00 B	FT 127.07
FTSE Index P	160	11.90 A	—	—	20	14.00 B	FT 127.07
FTSE Index E	165	11.90 A	362	12.00 B	—	—	FT 127.07
FTSE Index P	165	11.90 A	317	12.00 B	—	—	FT 127.07
FTSE Index P	170	11.90 A	317	12.00 B	—	—	FT 127.07
FTSE Index P	170	11.90 A	21	12.00 B	—	—	FT 127.07
FTSE Index P	180	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	190	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	200	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	210	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	220	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	230	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	240	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	250	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	260	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	270	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	280	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	290	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	300	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	310	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	320	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	330	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	340	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	350	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	360	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	370	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	380	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	390	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	400	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	410	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	420	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	430	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	440	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	450	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	460	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	470	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	480	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	490	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	500	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	510	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	520	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	530	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	540	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	550	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	560	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	570	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	580	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	590	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	600	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	610	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	620	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	630	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	640	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	650	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	660	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	670	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	680	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	690	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	700	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	710	11.90 A	28	12.00 B	—	—	FT 127.07
FTSE Index P	720	11.90 A	28	12.0			